Samvardhana Motherson International Limited
Head Office: C-14 A & B, Sector 1, Noida – 201301 Distt. Gautam Budh Nagar, U.P. India
Tel: +91-120-6752100, 6752278, Fax: +91-120-2521866, 2521966, Website: www.motherson.com

November 13, 2025

BSE Limited
1st Floor, New Trading Ring
Rotunda Building,
P.J. Towers, Dalal Street Fort,
Mumbai – 400001, Maharashtra, India

Scrip Code: 517334

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Plot No. C/1, G-Block,
Bandra-Kurla Complex, Bandra (E),
Mumbai – 400051, Maharashtra, India

Symbol: MOTHERSON

***Ref.*: <u>Unaudited Financial Results for the second quarter and half year ended September 30, 2025</u>**

Dear Sir(s) / Madam(s),

The Board of Directors of the Company at its meeting held on Thursday, November 13, 2025 *inter-alia,* have discussed and approved Unaudited Standalone and Consolidated Financial Results of the Company for the second quarter and half year ended September 30, 2025.

Pursuant to Regulation 33 and Regulation 52 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**SEBI LODR**"), please find enclosed the following:

1. Unaudited Standalone and Consolidated Financial Results for the second quarter and half year ended September 30, 2025;

2. Limited Review Reports on the Standalone and Consolidated Financial Results for the second quarter and half year ended September 30, 2025;

3. Presentation on the performance of the Company for the second quarter and half year ended September 30, 2025; and

4. Copy of the Press Release issued by the Company.

The Board Meeting of the Company commenced at 1200 Hours (IST) and concluded at 1450 Hours (IST).

The results will be uploaded on Company's website www.motherson.com in compliance with Regulation 46(2)(I)(ii) and Regulation 62(1)(b)(ii) of the SEBI LODR and will be published in the newspapers in terms of Regulation 47(1) and Regulation 52(8) of the SEBI LODR.

The above is for your information and records.

Thanking you,

Yours truly,
For Samvardhana Motherson International Limited

ALOK GOEL Digitally signed by ALOK GOEL
Date: 2025.11.13 14:58:59
+05'30'

Alok Goel
Company Secretary

Regd. Office:
Unit – 705, C Wing, ONE BKC, G Block
Bandra Kurla Complex, Bandra East
Mumbai – 400051, Maharashtra (India)
Tel: 022-61354800, Fax: 022-61354801
CIN No.: L35106MH1986PLC284510
Email: investorrelations@motherson.com

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Samvardhana Motherson International Limited.

Q2 FY 2025-26 Results

Key Highlights 01/03.

Strong operating performance by all business divisions amidst a dynamic operating environment...

Q2 FY 26	*Growth YoY*
Revenue[1] **Rs 30,173 crores**	**8.5 %** ↑
EBITDA[2] **Rs 2,719 crores**	**10%** ↑
PAT[3] (Concern Share) **Rs 856 crores**	**15%** ↑

Outpacing Industry growth supported by content and M&A growth

Transformative measures[4] **leading to improved performance, (specially in MPP); To accelerate in H2 FY 26**

External Environment

- **Gradual improvement in global trade dynamics,** however, pockets of uncertainties continue.
- **Other macroeconomic factors** are largely **stable**, with an upward trend in commodity prices.
- **Stability in European production volumes** despite evolving powertrain mix and structural challenges
- **Emerging markets** continue to demonstrate **production growth** across PVs and CVs.

Notes :

1. *Revenue from operations*
2. *EBITDA is Profit / (Loss)before exceptional items + Finance cost + amortization expenses & depreciation expenses-interest income – dividend income*
3. *Normalized PAT considered, please refer slide 9 for details*
4. *Please refer to the disclosure made on this topic in April 2025. : (https://www.motherson.com/storage/Corporate%20Announcements/FY2025-26/Disclosure_Release.11.04.25.pdf)*

....with a sustained focus on growth and maintaining disciplined financial management.

02 new Greenfields Operationalized.

10 Greenfields under various stages of completion on track

Capex of INR 1,445 Crs. (53% of EBITDA).

Capex in alignment with the growth priorities and annual guidance

USD 87.2 Bn Booked Business.

To be executed over next 5-6 years

Share of Non-Auto business continue to expand highlighting **emergence as a DEMA player**

Stable Net Leverage Ratio at 1.1x.

Maintained a strong leverage profile despite continued investment in growth capex and inflated working capital

Continuous focus on growth, Announced 03 acquisitions.

Yutaka Giken, Japan

Further strengthens partnership with Honda Motors. Portfolio includes motor rotors, stator assemblies, drive and brake systems, and thermal management solutions with a footprint of 13 manufacturing facilities across 9 countries.

Rubbertec, Australia

Acquisition of business assets and contracts in Australia thereby strengthening Elastomer product capabilities and vertical integration.

Rider Dome, Singapore

Entry into ARAS (Advance Rider Assistance Systems) technology, strengthening presence in 2W segment.

Key Highlights 03/03.

Launch of

Vision.

2030

USD 108 billion
Gross revenues in 2029-30

40% ROCE
(Group)

3CX10
No country, customer or component should contribute more than 10% to our revenues

Up to **40%** consolidated profit as **dividend**

The seventh 5-year plan.

- Gross Revenues refers to Gross amount of consideration which includes throughput revenue arising out of "Principal vs Agent Consideration" under Ind AS 115 added with Revenue from operations and 100% of Revenue from operations of joint ventures and associate which are accounted for as per the equity method under Ind AS110.
- Vision 2030 has been constructed using INR to USD conversions based on the average exchange rate for FY2025 (1 USD = 84.55 INR) and is to be treated as constant currency for tracking the five-year plan.
- Group ROCE is earnings before interest and tax (EBIT) divided by average capital employed. EBIT and Capital Employed for Group ROCE includes 100% of EBIT and Capital employed from joint ventures and associates consolidated under equity method. Capital employed to be adjusted for impact of fair valuation and intangible assets created due to group wide reorganisation completed in March 31, 2022, and capital work in progress and intangible assets under development.
- Diversification for 3CX is based on Economic Revenue which includes 100% of joint venture and associate companies consolidated under equity method. For geography wise segmentation, manufacturing locations to be considered except in certain cases of job works locations like Mexico and India.

To watch the launch and keynote presentation during investor meet 2025, please visit https://www.motherson.com/performance/samil-investors/investor-presentations

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Macro Economic and Automotive Industry Outlook.

Macroeconomic factors are largely stable, with an upward trend in commodity prices.

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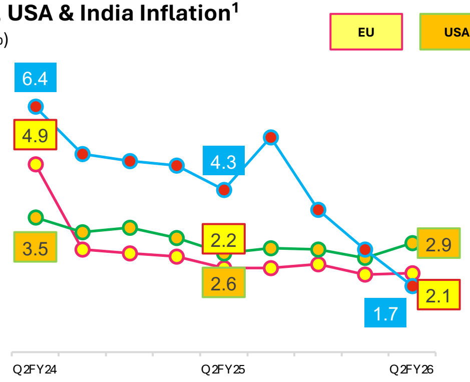
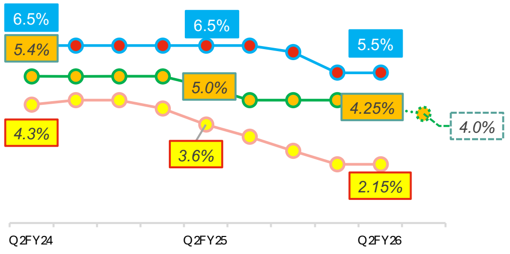
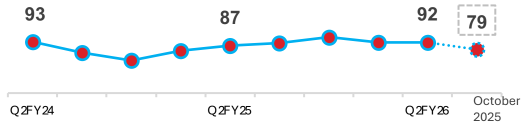
EU, USA & India Inflation[1]
(in %)



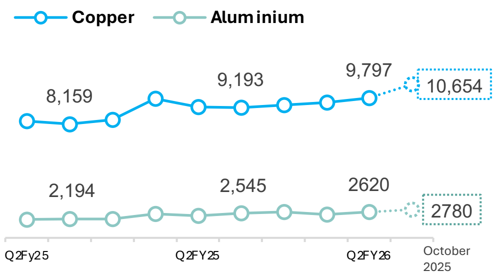
EU, USA & India Interest rates[1]
(in %)



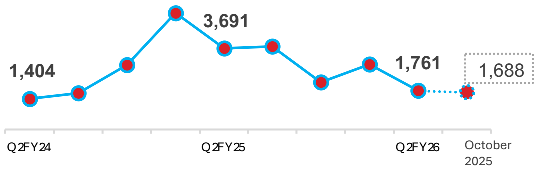
Energy prices for Germany
(in Euro /MWh[2])



Copper & Aluminium
USD / Metric Tonne[2]



World Container Index
(USD[1])



Factors causing Business Volatility

- Geo-political conflict
- Evolving Global Trade Dynamics
- Potential Semicon supply volatility

Sources : Bloomberg

1. All the data points are average for the closing numbers for each month in the quarter 2. Based on average of spot rates for the quarter

~3% YoY Growth in Global Light Vehicle Production; Full year production estimate improving.

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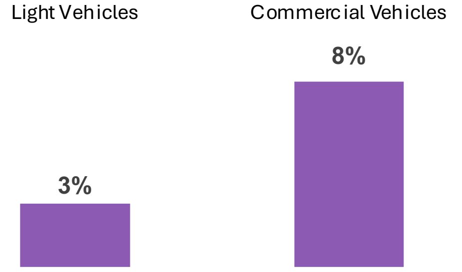
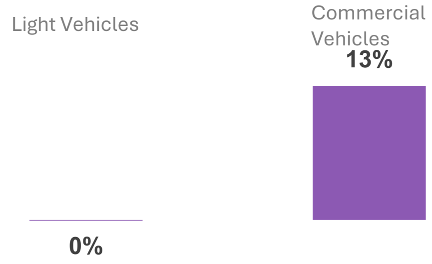
Data represents automotive production volumes on YoY basis

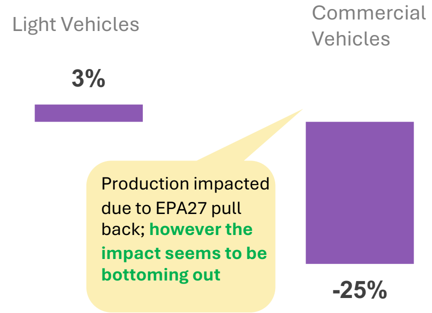
Global.



Europe.

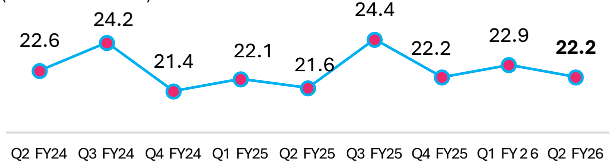


North America.

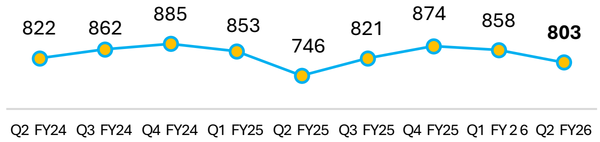


Production Volumes.

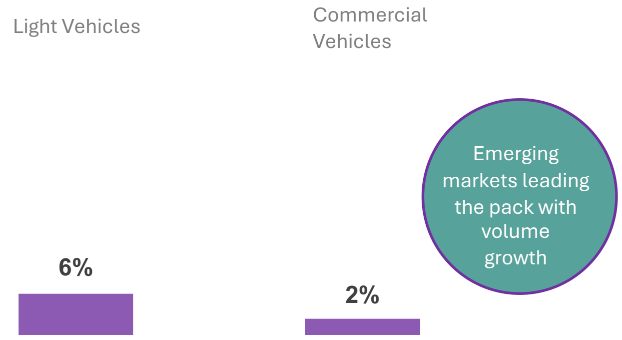
Global Light Vehicles
(Nos are in million)



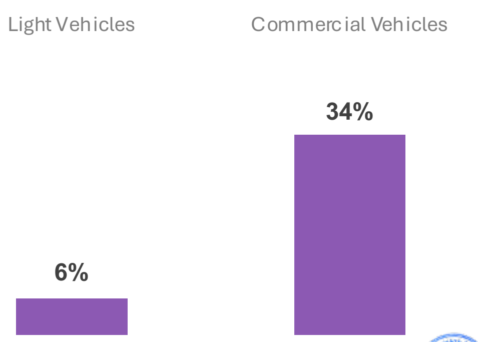
Global Commercial Vehicles
(Nos are in thousand)



India.



Greater China.



Note. YoY represents comparison between Q2FY26 vs Q2FY25

***Source:** Light Vehicles: S&P Global Mobility; Light Vehicle Engine Type Production Forecast September 2025/Commercial Vehicles: GlobalData; Commercial Vehicle Production Forecast October 2025*

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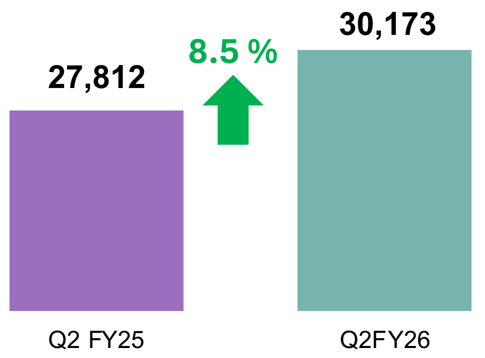
Financial performance.

Revenue continues to demonstrate strong growth; Profitability improved through execution of focused initiatives.

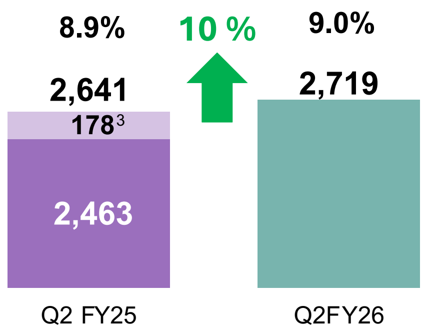
(all figures are Rs. in Crores)

Consolidated Financial Performance Q2FY26 vs Q2FY25 (YoY basis)

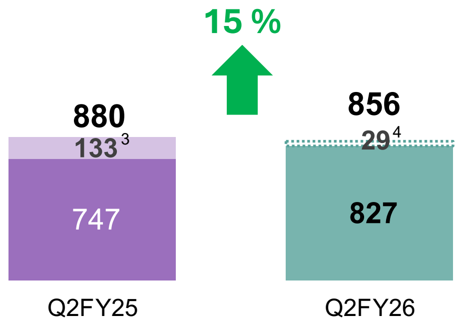
Revenue[1]



EBITDA[2]



PAT (Concern Share)



Revenue

- Continued momentum in revenue growth contributed by content growth and addition of M&As (Atsumi).

EBITDA

- Transformative measures in Western & Central Europe continue as planned; improvements already visible and to accelerate in H2
- Positive engagement with customers on tariffs; pass through of costs, albeit with a lead lag effect

PAT

- Growth supported by improved business performance and reduction in finance costs.

Notes

1. *Revenue implies Revenue from Operations*
2. *EBITDA is Profit / (Loss)before exceptional items + Finance cost + amortization expenses & depreciation expenses-interest income – dividend income*
3. *For Q2FY25, Normalised EBITDA refers to reported EBITDA less one-time fair valuation gain of INR 178 crores (included in other income) on account of acquisition of controlling interest in one of the joint venture entity of SAMIL i.e. Motherson Auto Solutions Lim it ed in Q 2 FY25. The post tax impact the same is INR 133 crores and is being reduced from reported PAT (concern share) to arrive at Normalised PAT*
4. *Q2FY26 PAT Includes a normalisation adjustment for Exceptional expense pertaining to provisions made in respect to business transformative measures being undertaken in Central & Western Europe, amounting to 36 crores pretax (29 cr post tax)*

Disciplined capital allocation in developed markets, complemented by sustained growth investments in emerging markets to capture long-term opportunities.

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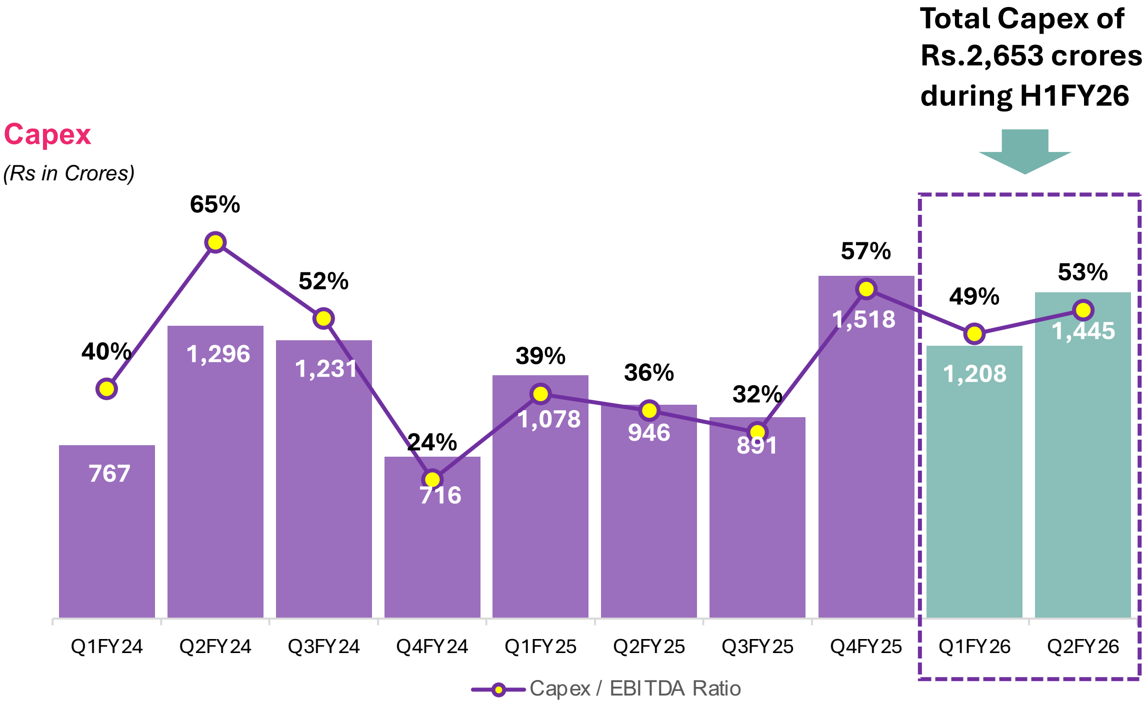

Growth Capex to accelerate in H2; Full year guidance at ~6,000 + 10%

Greenfields on track; majority of the remaining to come on stream in FY27.

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Two Greenfields Operationalised during Q2 FY26

- Lighting & Electronics – Consumer Electronics (01)
- Wiring Harness – 01

Photograph of the recently operationalised Greenfield plant of Consumer Electronics.

10 Greenfields at various stages of completion

Country	Business Division	No	Expected SOP
India **06**	Wiring Harness	01	Q1FY27
	Lighting and Electronics (Consumer Electronics)	01	Q3FY27
	Technology and Industrial Solutions	01	Q4FY26
	Lighting and Electronics (Automotive Business)	01	Q2FY27
	Aerospace	02	Q4FY26 / Q4FY26
Poland **01**	Modules and Polymer Products	01	Q1FY27
UAE **02**	Elastomers	01	Q1FY27
	Modules and Polymers	01	Q1FY27
Morocco **01**	Vision Systems	01	Q1FY28

Notes:
New Greenfield added

Maintained Leverage despite inflated working capital and growth capex.

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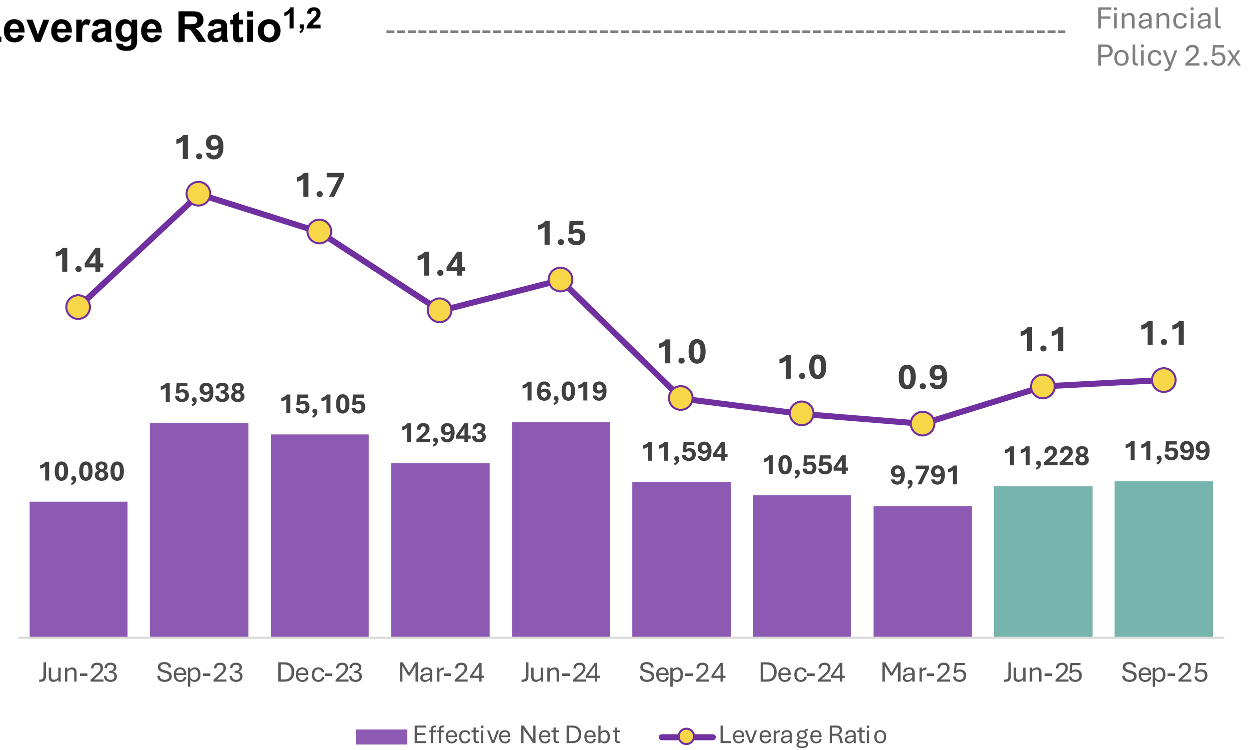
Leverage Ratio[1,2]



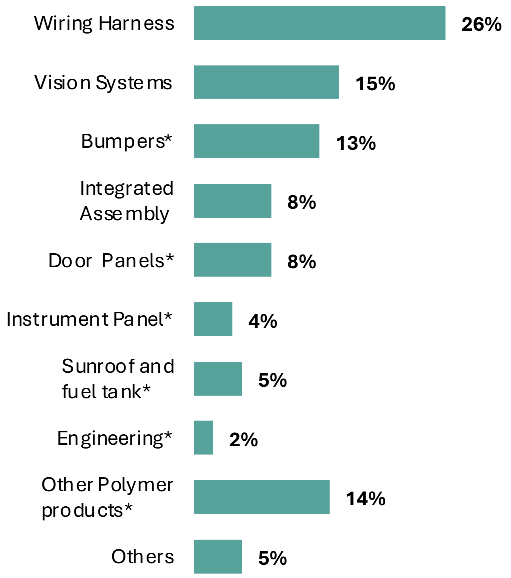
Improvement in profitability and normalisation of working capital to aid further deleveraging

Notes :

1. Leverage ratio = Effective Net Debt / LTM EBITDA. Please refer to Slide 22 for definition of Effective net debt. CCD related debt has not been considered as it is a mandatorily convertible instrument without any actual payout of this debt, except for the contracted coupon rate
2. For less than 1 year old acquired assets, LTM EBITDA is considered for a like for like comparison for all the quarters starting December 2023.

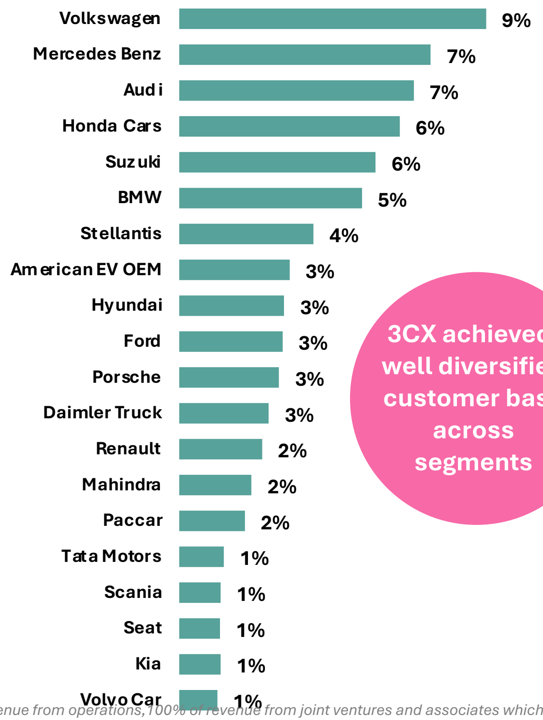
Diversification strategy continues to play out; to be further aided by recently announced M&As.

Component wise.



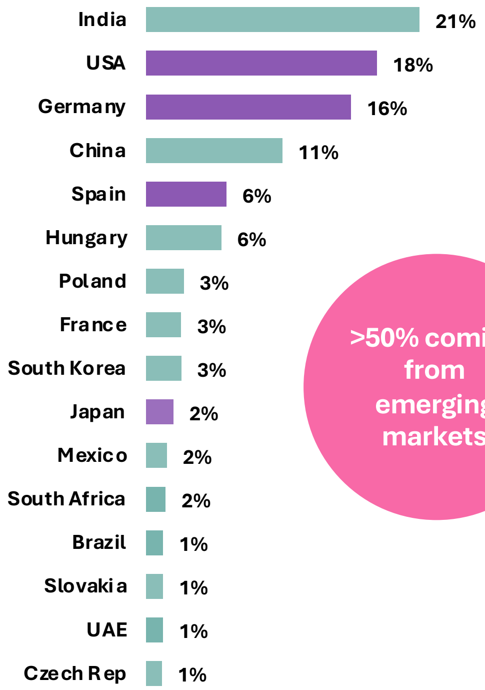
Customer wise.

(top 20 customers)



3CX achieved, well diversified customer base across segments

Country wise.



>50% coming from emerging markets

Note:
1. Total revenue considered is Revenue from operations (gross) which includes revenue from operations, 100% of revenue from joint ventures and associates which are accounted as per the equity method.
2. Revenue by country is based on manufacturing locations except in certain cases of job works locations like Mexico and India.
* Under Modules and Polymer Products business division

[1]Emerging markets defined as Brazil, China, India, Mexico Thailand, South Korea, South Africa, Czech Republic, Hungary, UAE, Turkey, Philippines, Indonesia, Poland as per MSCI Emerging Markets Index

Robust booked business reflecting continued customer trust.

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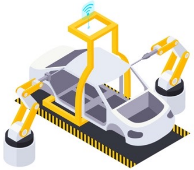
87.2 billion USD
(as on 30th September 2025; Including 3 bn USD of Non-Auto)

3.0 billion USD
Non-Auto, up from **2.7 bn** as of March 31st 2025.

EV share in Automotive booked business moved from 24% in March 2025 to 22% in Sep 2025



Reflective of evolving platform mix in developed markets and recalibration by OEMs

Key Local customers in China

CHERY, SAIC, GEELY, Great Wall, Li Auto, XPENG

Supplying to 7 out of top 10 local NEV Chinese players in China

Supporting Chinese OEMs in their production outside of China

Note:
- *Booked business for SAMIL businesses is based on Economic Revenues (Including Automotive, Aerospace and Consumer Electronic business)*
- *Volume assumptions for sales planning activities are based on internal assessment which considers various sources (including OEM production forecasts, views of external market consultants, internal knowledge and insights).*
- *Booked business is computed as sum of the lifetime sales of business under production and business yet to start production*
- *Booked business for Non-Automotive business is only considered for Aerospace and Consumer electronics business*

Evolved in to a DEMA Powerhouse – Ready for next phase of growth

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Design & Engineering

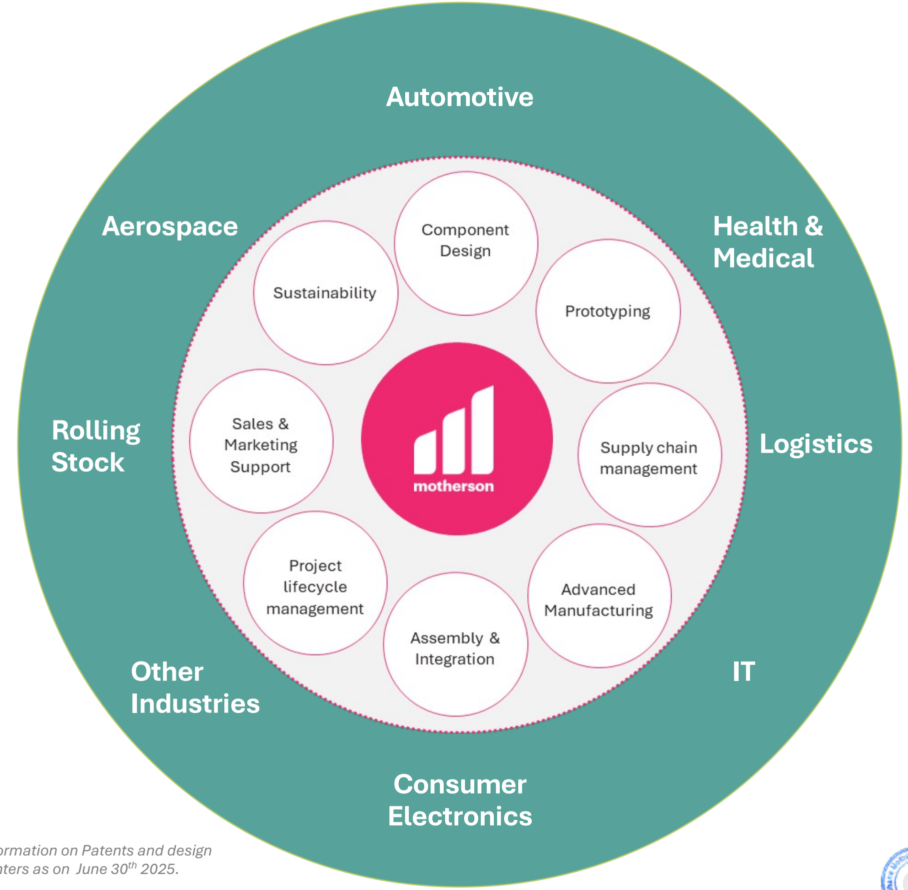
- **35** Engineering Centres
- Approx. **20,000** Engineers Globally
- Over **3,000** Patents
- Ability to engineer new products and process

Manufacturing

- Suite of **industry agnostic capabilities** (like precision machining, tooling, molding, forming, surface treatment, finishing etc.)
- With a **range of materials** (like polymer, soft and hard metals, alloys, glass, composites etc.)

Assembly

- **Large trained global workforce** specialised in assembly operations
- **Complex supply chain management** enabling JIT/JIS operations



Notes:

- *Information on Patents and design centers as on June 30th 2025.*

Robust traction across Non-Automotive businesses; underpinned by DEMA led diversification.

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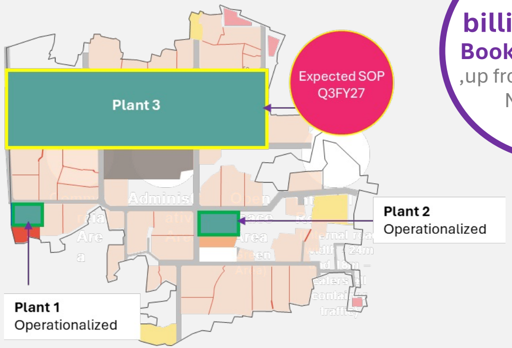
Consumer Electronics



3.0 billion USD of Booked business, up from **2.7 bn** as of March 31st 2025.

- 2 plants already operationalized; Largest ever plant of Motherson to operationalise in Q3FY27.
- Continuous Production ramp up with Q2 revenue growth (based on September run rate) **of 36% over Q1** and expected to accelerate further in H2

Aerospace

37% YoY growth in revenue in H1 FY 26

- Empanelment as Tier-1 with Airbus; has led to several **high value-complex packages in advance stages** of the RFQ process,
- 17 facilities across 4 countries; providing near shore and best cost country footprint to OEMs.

Technology & Industrial Solutions

- Construction of new building on track; expected to open in Q4FY26.
- Adding over 5,000 Engineering strength over the next 5 years.
- Expanding global capability centers and competency set in global business services and Generative AI.

Notes
- *Revenue growth implies growth in Revenue from Operations*

Progress on our Sustainability journey.

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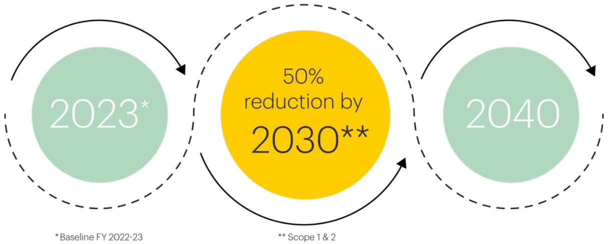
Strategic actions initiated to accelerate progress towards Carbon Net Zero by 2040



- **Energy Business** established to develop, acquire, own and operate renewable energy assets - reducing grid dependency, enhancing energy self-sufficiency, optimizing cost and achieving group sustainability goals.
- Phased renewable transition strategy based on consumption and emission priorities across key regions with a special focus on India.

Active Projects / Power Purchase Agreements (PPA)

- Executed captive PPA - **50 MWp Captive** Solar Plant in Tamil Nadu, reducing carbon emissions by ~1.38 MMT over project life.
- **Investing in ~15 MWp Captive Solar Project** in Uttar Pradesh, reducing carbon emissions by 0.23 MMT over project life.
- Evaluating investments in captive RE projects and solar Rooftop systems across our facilities pan India.

*Baseline FY 2022-23
**Scope 1 & 2

Note:
MMT refers to Million Metric Tonnes

Divisional Performance.

Business divisions delivering solutions to our customers.

01
Wiring Harness

02
Vision Systems

03
Modules & Polymer Products

04
Integrated Assemblies

05
Emerging Businesses

05
Elastomers

06
Lighting & Electronics

07
Precision Metals & Modules

08
Technology & Industrial Solutions

09
Aerospace

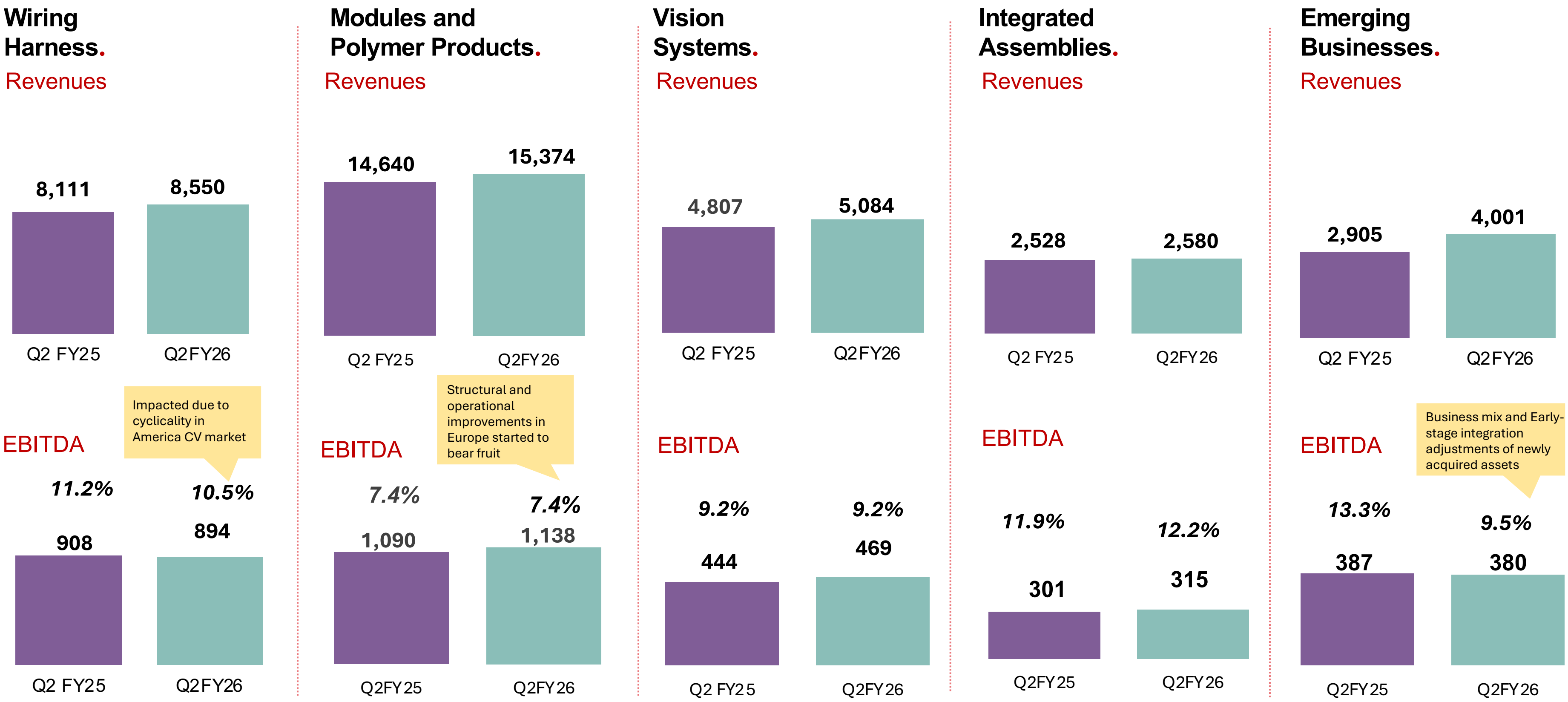
10
Logistics Solutions

11
Health & Medical

12
Services

Business Division Wise Financial Performance[1] : Q2FY26 vs Q2FY25.

(all figures are Rs. in Crores)



Notes:

1. Divisional numbers reported are including 100% of joint ventures and associates which are accounted as per equity method (Economic Revenue)

Summary of divisional financial performance.

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(all figures are Rs. in Crores)

Business Division	FY25			Q1FY26			Q2FY25			Q2FY26		
	Revenue	EBITDA	EBITDA %	Revenue	EBITDA	EBITDA %	Revenue	EBITDA	EBITDA%	Revenue	EBITDA	EBITDA %
Wiring Harness	32,861	3,873	11.8%	8,640	983	11.4%	8,111	908	11.2%	8,550	894	10.5%
Modules & Polymer Products	59,806	4,580	7.7%	15,008	958	6.4%	14,640	1,090	7.4%	15,374	1,138	7.4%
Vision Systems	19,506	1,950	10.0%	5,137	473	9.2%	4,807	444	9.2%	5,084	469	9.2%
Integrated Assemblies	10,109	1,165	11.5%	2,819	321	11.4%	2,528	301	11.9%	2,580	315	12.2%
Emerging Businesses[1]	11,418	1,452	12.7%	3,702	309	8.3%	2,905	387	13.3%	4,001	380	9.5%
Less: Eliminations/ Intersegment Sales/Unallocated	(4,755)	83		(1,203)	(58)		(1,207)	185		(1,210)	95	
Reported including JVs/ (Economic Value[2])	**128,945**	**13,103**	**10.2%**	**34,103**	**2,986**	**8.8%**	**31,784**	**3,315**	**10.4%**	**34,379**	**3,291**	**9.6%**
Less: JVs consolidated as per equity method[3]	(15,283)	(2,226)		(3,891)	(520)		(3,972)	(674)		(4,206)	(572)	
Reported	**113,662**	**10,877**	**9.6%**	**30,212**	**2,466**	**8.2%**	**27,812**	**2,641**	**8.9[4]%**	**30,173**	**2,719**	**9.0%**

Notes:

1. *Emerging businesses include – Elastomer, Lighting and electronics, Precision Metals and Modules, Services, Aerospace, Health and Medical, Logistics Solutions and Technology and Industrial Solutions.*
2. *Divisional numbers include 100% of joint ventures and associates which are accounted as per the equity method (Economic Revenue)*
3. *Data for JVs consolidated as per equity method is net of intercompany transactions.*
4. *Margin computed on normalized basis after adjustment of one off items*

Consolidated Debt Status, Reference Rates, and Notes.

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(all figures are Rs. in Crores)

A. Net Debt including Lease liabilities.

Rs. In Crores	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25
Gross Debt	12,546	19,228	19,186	17,351	20,114	22,819	16,354	14,644	17,990	16,830
Cash & Bank	4,235	5,812	6,636	6,979	6,744	12,323	6,821	5,931	8,223*	6,679
Net Debt	**8,311**	**13,416**	**12,550**	**10,372**	**13,370**	**10,496**	**9,533**	**8,713**	**9,767**	**10,151**
Add Lease liability	1,769	2,522	2,555	2,571	2,649	2,598	2,521	2,578	2,961	2,948
Less CCD						1,500	1,500	1,500	1,500	1,500
Effective Net Debt	**10,080**	**15,938**	**15,105**	**12,943**	**16,019**	**11,594**	**10,554**	**9,791**	**11,228**	**11,599**

All numbers are on Consolidated basis as per reported financials Data above is as of the end of the stated quarter.

** Cash & Bank balance is higher in June-25 due to NCD amounting to INR 2,025 crores raised during the quarter*

Copper Rates.

Average	*Q2 FY25*	*Q1 FY26*	*Q2 FY26*
LME Copper (USD / MT)	*9,207*	*9,519*	*9,792*
Copper (INR / KG)	*835*	*883*	*929*

Exchange Rates (Average).

Currency (equal to Rs.)	*Q2FY25*	*Q1 FY26*	*Q2 FY26*
INR to EUR	*92.03*	*97.07*	*102.03*
INR to USD	*83.77*	*85.59*	*87.32*
INR to YEN	*0.563*	*0.592*	*0.592*
Euro to USD	*1.10*	*1.13*	*1.17*

Exchange Rates (Closing).

Currency	30.09.2024	30.06.2025	30.09.2025
Rs./Euro	*93.29*	*101.07*	*104.17*
Rs./USD	*83.79*	*85.76*	*88.79*
Argentine Peso / USD	*968.50*	*1,203*	*1,380*

Notes.

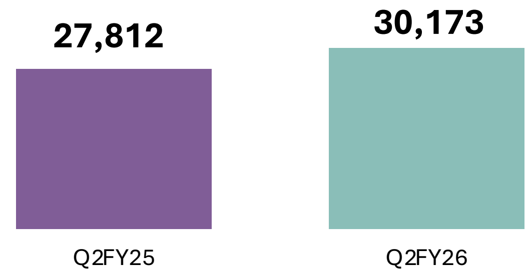
1. *This presentation has been prepared from the unaudited financial results for the quarter ended on September 30th, 2025. Explanatory notes have been added with additional information*
2. *Figures of previous year have been reclassified / regrouped , wherever necessary.*
3. *All comparisons and growth percentages are calculated based on normalized numbers and with the corresponding period of the previous financial year for continuing operations unless stated otherwise. All EBITDA margins are computed on normalised profit levels.*
4. *For details, please refer to the results published on the website*

Annexure

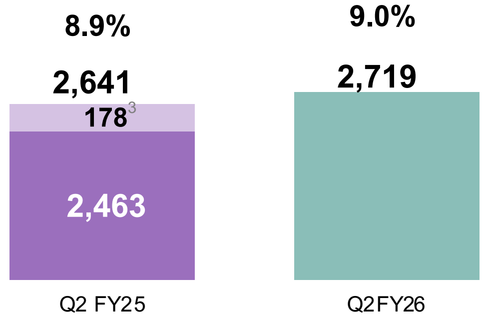
SAMIL Consolidated Q2FY26 vs Q2FY25.

(all figures are Rs. in Crores)

Revenues[1]

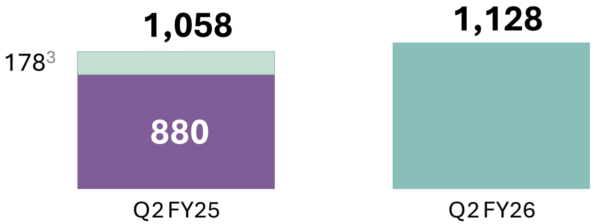


EBITDA[2]



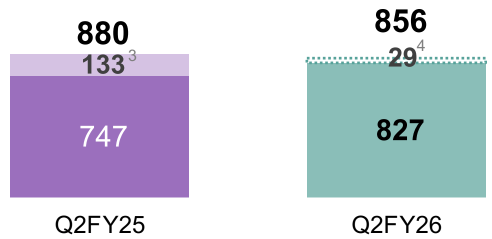
PBT

(before exceptional items and share of associates)



PAT

(Concern Share)



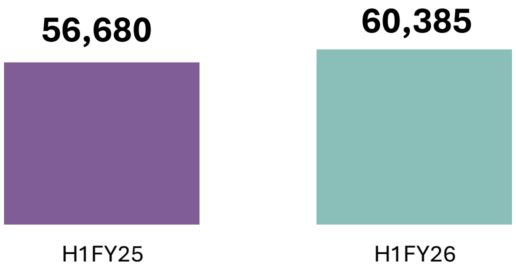
Notes

1. *Revenue implies Revenue from Operations*
2. *EBITDA is Profit / (Loss)before exceptional items + Finance cost + amortization expenses & depreciation expenses-interest income – dividend income*
3. *For Q2FY25, Normalised EBITDA refers to report ed EBITDA less one-time fair valuation gain of INR 178 crores (included in other income) on account of acquisition of controlling interest in one of the joint venture entity of SAMIL i.e. Motherson Auto Solutions Lim it ed in Q2FY25. The post tax impact the same is INR 133 crores and is being reduced from report ed PAT (concern share) to arrive at Normalised PAT*
4. *Q2FY26 PAT Includes a normalisation adjustment for Exceptional expense pertaining to provisions made in respect to business transformative measures being undertaken in Central & Western Europe, amounting to 36 crores pre tax (29 cr post tax)*

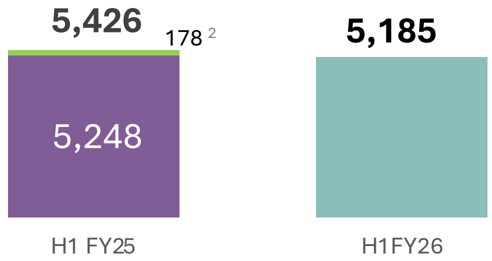
SAMIL Consolidated H1FY26 vs H1FY25.

(all figures are Rs. in Crores)

Revenues[1]

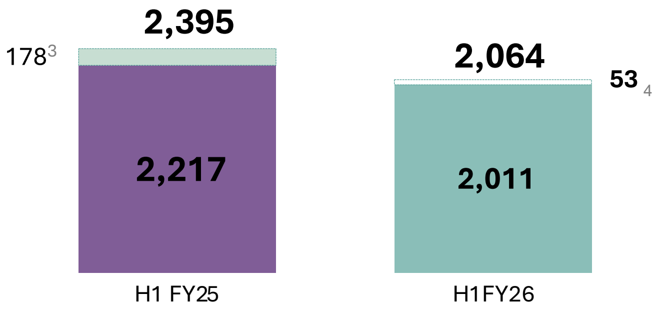


EBITDA[2]



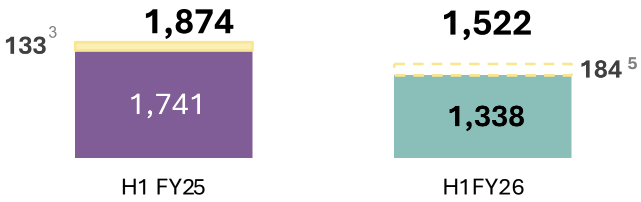
PBT

(before exceptional items and share of associates)



PAT

(Concern Share)



Notes

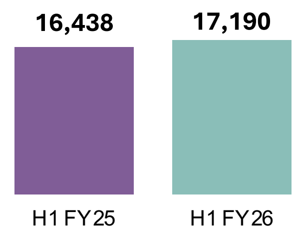
1. *Revenue implies Revenue from Operations*
2. *EBITDA is Profit / (Loss)before exceptional items + Finance cost + amortization expenses & depreciation expenses-interest income – dividend income*
3. *For H1FY25, Normalised EBITDA refers to reported EBITDA less one-time fair valuation gain of INR 178 crores (included in other income) on account of acquisition of controlling interest in one of the joint venture entity of SAMIL i.e. Motherson Auto Solutions Limited in Q 2 FY25. The post tax impact the same is INR 133 crores and is being reduced from report ed PAT (concern share) to arrive at Normalised PAT*
4. *H1FY26 PBT includes adjustment in Q1 FY 26 for impact of accelerated amortization of certain intangible assets of approximately 53 crores (pre-tax)*
5. *H1FY26 PAT includes adjustment for (1) impact of accelerated amortization of certain intangible assets of approximately 45 crores (post-tax) in Q1 FY 26, (2) Exceptional expense pertaining to provisions made in respect to business transformative measures in Central & Western Europe, amounting to 110 crores post-tax (136 crores pre-tax) in Q1FY26 and for Q2FY26 amounting to 29 crores post-tax (36 crores pre-tax)*

Business Division Wise Financial Performance[1] : H1FY26 vs H1FY25.

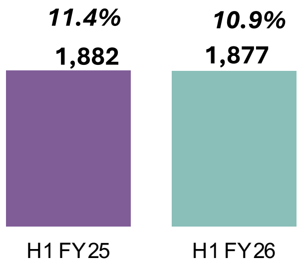
(all figures are Rs. in Crores)

Wiring Harness.

Revenues

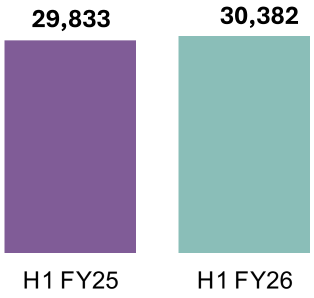


EBITDA

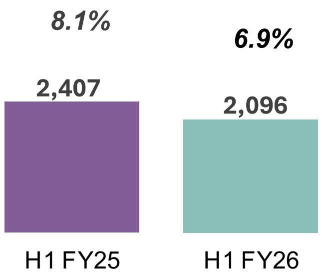


Modules and Polymer Products.

Revenues

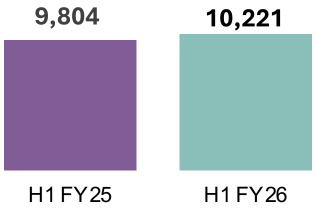


EBITDA

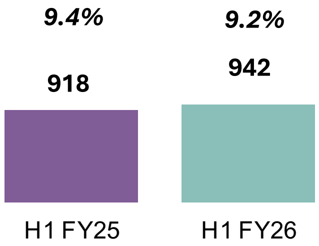


Vision Systems.

Revenues

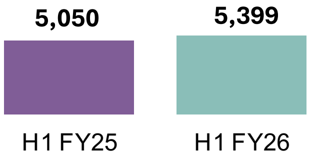


EBITDA

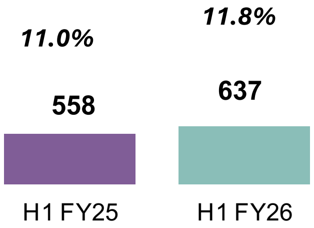


Integrated Assemblies.

Revenues

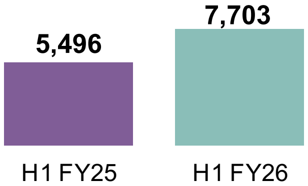


EBITDA

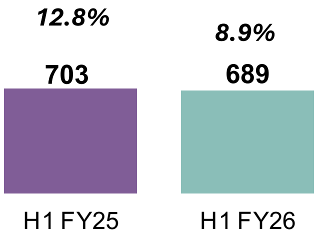


Emerging Businesses.

Revenues



EBITDA



Notes:

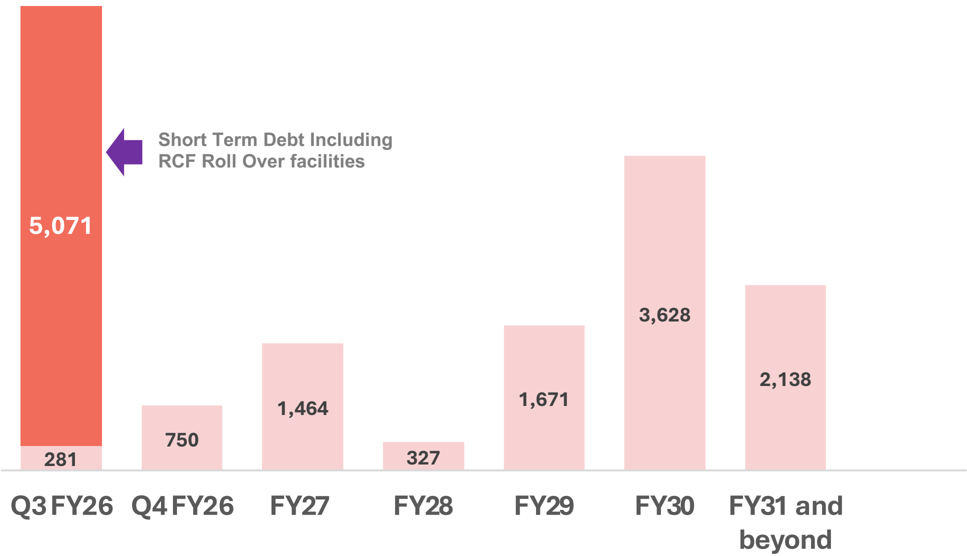
1. Divisional numbers reported are including 100% of joint ventures and associates which are accounted as per equity method (Economic Revenue)

Robust Balance Sheet with Comfortable Debt Maturities and Strong Liquidity.

motherson

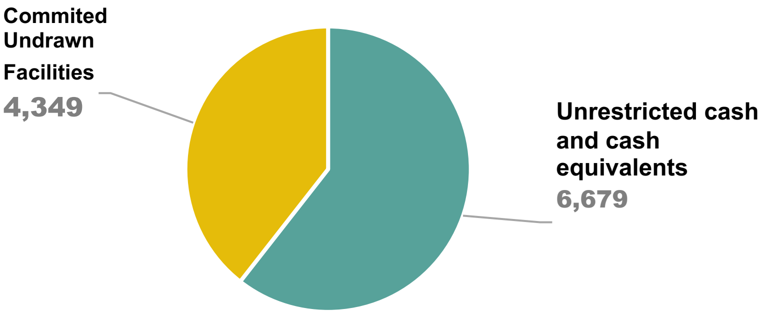
Gross Debt - INR 16,830 crore (~USD 1.9 Bn)

(INR crore, as of 30th Sep' 2025)



Liquidity ~INR 11,028 crore (~USD 1.2 Bn)

(INR crore, as of 30th Sep' 2025)



Note:

1. Rs ~1,500 cr of CCD portion of fund raise, assumed as equity and is not included in the debt stack on the chart to its nature of being compulsorily convertible instrument.
2. Only committed undrawn facilities considered.

Gross Revenues.

motherson

(all figures are Rs. in Crores)

	FY 2024-25	Q2FY25	Q2FY26		H1FY25	H1FY26
Gross revenue	**178,999**	**43,558**	**45,985**		**88,747**	**92,978**
Less: Throughput revenue[1]	50,054	11,775	11,606		24,567	24,496
Economic Revenues (including JVs)	**128,945**	**31,784**	**34,378**		**64,180**	**68,482**
Less: JVs consolidated as per equity method	15,282	3,972	4,205		7,500	8,097
Reported/ Net Revenue	**113,663**	**27,812**	**30,173**		**56,680**	**60,385**

Note:
1. Some business divisions such as Integrated assembly perform assembly of highly customized components by procuring various parts from suppliers identified by the customers. It acts as an agent as per IndAS15 under these contracts and as required under the standard, it recognizes revenue only for the net amount it retains for the assembly services

50 YEARS of motherson

Thank you.