

Samvardhana Motherson International Limited

(Formerly Motherson Sumi Systems Ltd.) Q4 FY 2022-23 Results Presentation



Key Highlights 1/2.

Consistently delivering strong performance, Posted Highest Ever Quarterly and Yearly Revenues.

| Consolidated (Rs in crores) | Amount | Growth QoQ | Gro Yo | |
|--------------------------------|--------|---------------|-----------|-----|
| Revenue ¹ | 22,477 | 11% | 30 | % 🕇 |
| EBITDA | 2,066 | 23% | 61 | % 🕇 |
| PAT (Concern Share) | 654 | 44% | 438 | 8%1 |
| Consolidated (Rs in crores) | 12MFY2 | :3 | Growth 1 | 2M |
| Revenue ¹ | 78,701 | 1 | 23% | |
| EBITDA | 6,394 | | 33% | |
| PAT (Concern Share) | 1,496 | | 193% | 1 |





2

Key Highlights 2/2.

motherson 1

Continued Deleveraging

Net Debt to EBITDA ratio improved to 1.4x from 1.8x QoQ Net Debt¹ at Rs 7,474 crores

(Reduction in working capital days remains WIP with operational measures initiated to normalize)

Introducing

SAMIL's automotive booked business² of USD 69+ billion with strong share of EV (20%) Present contribution from supplies to Electric Vehicles³

~6% of revenues for FY23~7% of revenues for Q4FY23





Capex for the year at Rs 2,183 crores, remains under control



7 Strategic acquisitions since April 2022

with a combined proforma revenue of ~ USD 1.1 Bn (Net) / ~USD 4.9 Bn (Gross⁴), to accrue after transaction closing

Notes

- 1. Net Debt excluding lease liabilities,
- 2. Booked business is sum of lifetime sale value of orders yet to start production and orders currently under production;

3. EV sales includes only pure EV programs and not electric versions of multi powertrain vehicles and is calculated based on EV sales of wiring harness, module and polymer products and Vision systems business divisions divided by total gross revenues



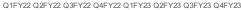
Elevated Cost Structures seems like the 'New Normal'.

Higher inflation, volatile commodity, elevated interest rates and wage pressure continue to be a challenge.

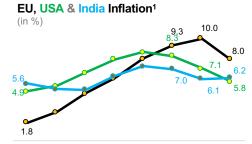


Indicators turning favourable, energy prices still at inflated level



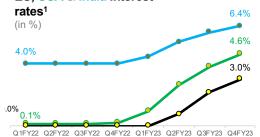


Indicators like inflation, Interests rates and commodity prices remain challenging



Q1FY22 Q2FY22 Q3FY22 Q4FY22 Q1FY23 Q2FY23 Q3FY23 Q4FY23

EU, USA & India Interest



World Container Index

USD

5



Sources : Bloomberg

× dicates pre covid level

1. All the data points are average for the closing numbers for each month in the quarter 2. Based on average of spot rates for the quarter



USD / Metric Tonne



Wage pressure across key geographies and businesses



Improvement in production volumes across most of our key geographies.

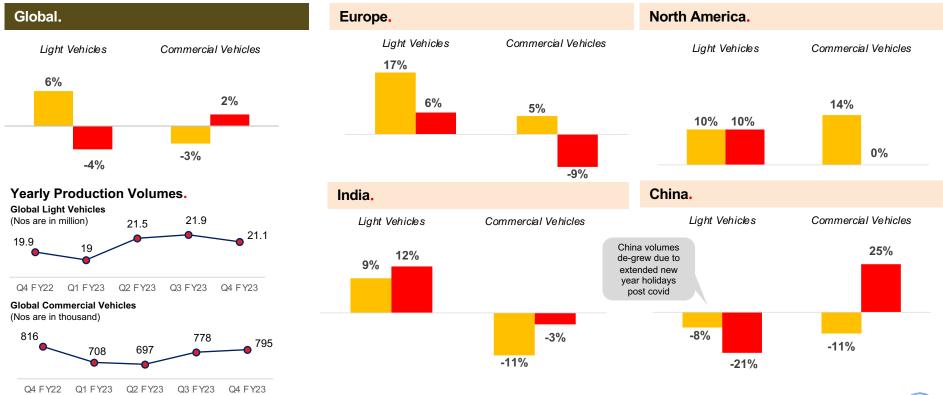
Volumes recovering in EU, NA and India; Though, still behind pre-covid level in developed market.



Data represents automotive production volumes

Legend • YoY • QoQ

7



Note. YoY represents comparison between Q4FY23 vs Q4FY22 & QoQ represents Q4FY23 vs Q3FY23

Source: Light Vehicles: S&P Global Mobility; Light Vehicle Forecast April 2023 / Commercial Vehicles: LMC Automotive (a Global Data UK Limited company); Commercial Vehicle Production Data April 2023 队

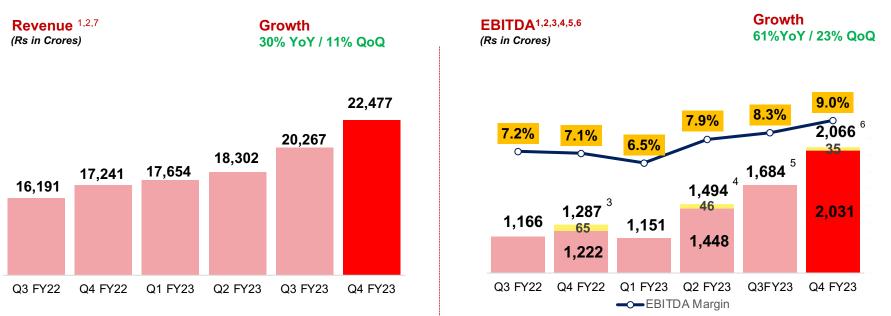
Consistently delivering strong performance with continued financial discipline.



Highest ever quarterly revenues 4th time in current FY

With consistent improvement in EBITDA.

motherson



Notes:

1. Prior period numbers for Q3 FY22 used here are financials for continuing operations as reported in the respective period and hence are not strictly comparable

2. Numbers for the period Q3FY22 does not include the addition of businesses of erstwhile SAMIL and hence not strictly comparable with subsequent quarters

3. Q4 FY 22 included income of ~Rs 65.4 crores received on account of rental income and management fee from MSWIL for the period 9MFY22; EBITDA margin computed is excluding the prior period income

4. Q2 FY 23 includes income of ~Rs 46.4 crores received on account of insurance claims for floods in Durban plant (Euro 5.7 million); EBITDA margin computed is excluding the one-off income

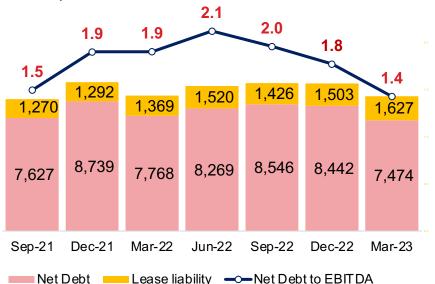
5. EBITDA includes Other Income (excluding Interest Income) which for Q3FY23 includes impact of favorable outcome on a tax litigation, amounting to Rs. 61 Cr (Euro 7.4 Mn)

6. Q4FY23 EBITDA includes the net impact of Rs 35 crores on account of write back of provision related to a litigation recorded in earlier periods now no longer required due to favorable judgement received, impairment losses in the carrying value of the investments and provisions taken for certain loans and advances; EBITDA margin computed is excluding the net impact of one-off items. 7. Revenue from operations

Lowest debt and leverage ratio in last 7 quarters.

Net Debt 1,2

(Rs in Crores)



Reduced net debt by INR ~1,000 crores despite

- o Unfavourable Fx movement
- Payouts for completed M&A transactions
- Continued higher inventory levels

Notes:

10

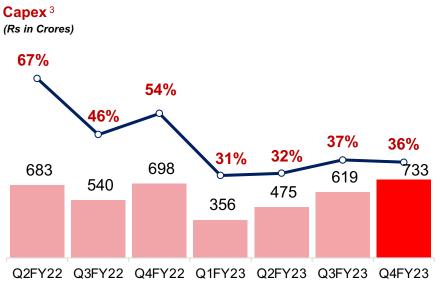
1. Net Debt mentioned is as of end of the period.

2. Net Debt to EBITDA ratio calculation includes lease liabilities.

3. Capex for prior period i.e., Q2 FY22, Q3 FY 22 is for continuing operations as reported in the respective periods

Capex spend remains prudent.

motherson



-Capex / EBITDA Ratio

Capex of FY24 is expected to be higher to support growth especially in Indian market

- $\circ~$ 6 new facilities in India including 3 for emerging businesses
- Investment in land & building
- Other growth capex in emerging businesses

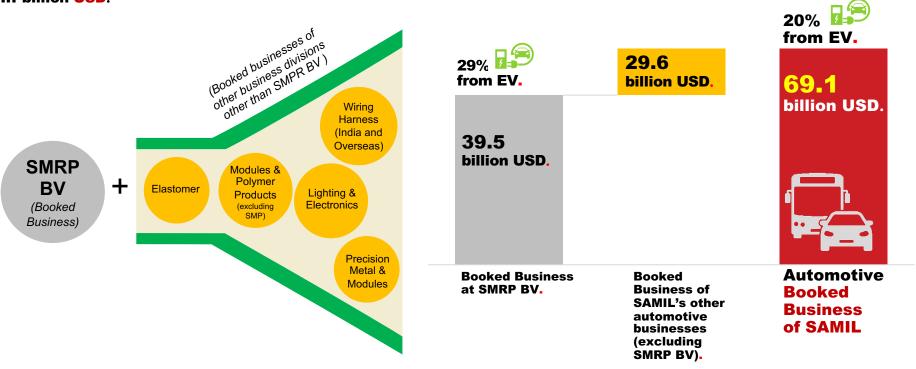


Strong visibility on the future business.

4

Introducing SAMIL's Automotive 'Booked Business'*

in billion USD.



Note

12

- Booked business for automotive businesses i.e excluding Technology and Industrial Solutions, Aerospace, Logistics Solutions and Health and Medical business divisions
- Volume assumptions for sales planning activities are based on internal assessment which considers various sources (including OEM production forecasts, views of external market consultants, internal knowledge and insights).
- · Booked business is computed as sum of the lifetime sales of business Under production and business Yet to start production



motherson (

Strategic acquisitions, to support our customers and in line with 3CX10 strategy.

Full growth potential to be unlocked in coming times.



since April 2022 **07 acquisitions.**

14

Combined Proforma Revenue USD ~1.1 bn. (Net) USD ~4.9 bn. (Gross^{1,2})



New into Motherson family **8,000+ employees.**

| | Acquisitions. | New Capability/ Rationale to support our customers. | Status. |
|----|-----------------------|--|------------------------|
| 01 | DICV Frame & Assembly | Becomes principal manufacturer of long-members for the Frame Assembly business for Daimler trucks | Closed (Feb 2023) |
| 02 | Ichikoh Industries | Entry for vision systems into highly lucrative Japanese automotive market | Q2FY24 |
| 03 | Saddles | Foray into automotive upholstery business | Q1FY24 |
| 04 | SAS Autosystemtechnik | Further strengthens position as Tier 0.5 supplier | Q2FY24 |
| 05 | FMCEL | Full benefit of impending growth in off highway segment | Closed (Mar 2023) |
| 06 | Bolta | Chrome plated polymer parts, only approved chrome part supplier to a leading German OEM in the USA | Closed (April 2023) |
| 07 | YMAT | Full benefit of vertical integration | Q1FY24 |

Cumulatively the above transactions are expected to be cash EPS accretive

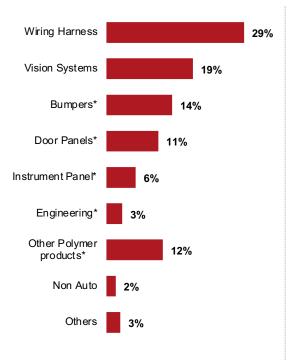
, 1. SAS performs assembly of highly customized components by procuring various parts from suppliers identified by the customers. It acts as an agent as per IFRS 15 under these contracts and as required under the standard, it recognizes revenue only for the net amount it retains for the assembly services



Diversification (3CX10) in line with Vision 2025. For FY 2023

motherson





Customer wise. (top 15 customers)



Country wise.



** Share of India (Excluding MSWIL) is 17%

¹Emerging markets defined as Brazil, China, India, Mexico, Sri Lanka, Thailand, South Korea, South Africa, Czech Republic, Hungary, UAE, Slovakia, Serbia, Turkey, Argentina, Philippines, Morocco, Indonesia, Poland as per MSCI Emerging Markets Index

Notes:

1. Total revenue considered is including 100% of joint venture and associate companies consolidated under equity method.

2. Revenue by country is based on manufacturing locations.

* Under Modules and Polymer Products business division

Share of India excluding MSWIL is calculated after excluding FY23 MSWIL revenues and including procurement done by MSWIL from wiring business of SAMIL This share is calculated without considering the impact of impairment



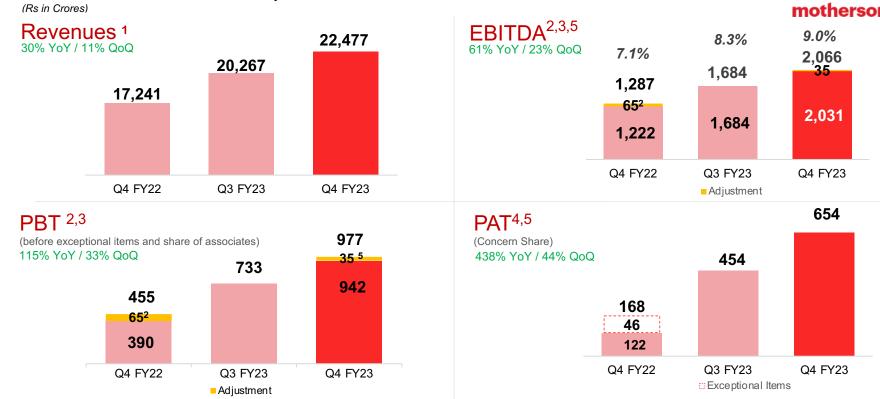
motherson 1

Financial Highlights Q4 FY23.

SAMIL Consolidated Q4FY23.

(Rs in Crores)

17



1. Revenue from operations. (All Numbers are on reported basis except the numbers under dotted box as indicated)

2. Q4 FY 22 included income of ~Rs 65.4 crores received on account of rental income and management fee from MSWIL for the period 9MFY22; EBITDA margin computed is excluding the prior period income 3. EBITDA includes Other Income (excluding Interest Income) which for Q3FY23 includes impact of favorable outcome on a tax litigation, amounting to Rs. 61 Cr (Euro 7.4 Mn)

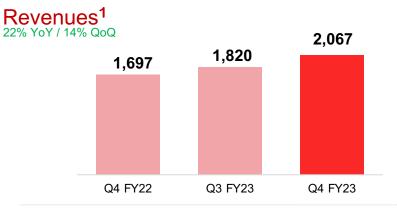
4. In Q4FY22 net impact of a) prior period income of ~Rs 65.4 crores pre-tax (~Rs 48.9 crores post tax), b) ~Rs 36 crores (Post Tax) on account of group reorganisation costs, c)~Rs 59 crores on account of reversal of deferred tax assets in SMRP BV for prior period losses

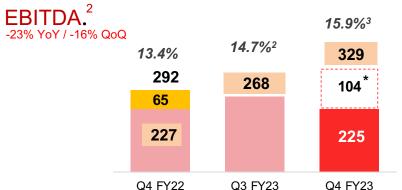
5. Q4FY23 EBITDA and PBT includes the net impact of Rs 35 crores on account of Rs 85.6 cr of write back of provision related to a litigation recorded in earlier periods now no longer required due to favorable iudgement received, and Rs 50.3 cr of impairment losses in the carrying value of the investments and provisions taken for certain loans and advances; EBITDA margin computed is excluding the net impact of one-off items. The impact of PAT is however offset due to one time impairment of investments in certain JVs which are accounted in share of income from associates and JV



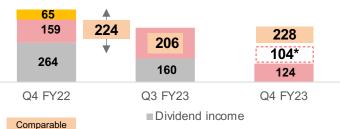
SAMIL Standalone Q4FY23.

(Rs in Crores)

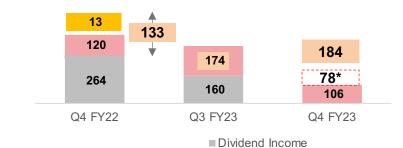




PBT (before exceptional items) -75% YoY / -66% QoQ



PAT ³ -73% YoY / -68% QoQ



Notes: Comparable

1. Revenue from operations

Q4FY23 EBITDA includes a) impairment loss in the carrying value of the investments in respect to subsidiaries and joint ventures of Rs 67 Cr b) Rs 37 Cr of expected credit loss provision arising out of overdue receivables from a JV. EBITDA margins computed is based on the normalized EBITDA reversing the aggregate impact of these one-off items amounting to INR 104 Cr.
 Q4FY23 PAT includes net impact of Rs.78 Cr (post tax) on account of (a) impairment loss of Rs.50 Crs (post-tax) in the carrying value of the investments with respect to subsidiaries and JVs (b) Rs 28 Cr (post-tax) considered expected credit loss provision arising out of overdue receivables from a JV



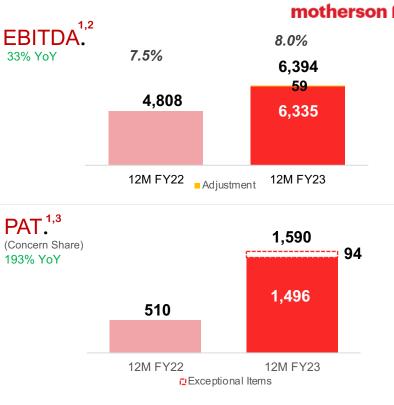


motherson 1

Financial Highlights 12MFY23.

SAMIL Consolidated 12MFY23.





Notes:

1. FY22 numbers are financials for continuing operations as reported in the respective periods and hence are not strictly comparable

2. In FY23 net impact of Rs 59 crores on account of (a) Income of ~Rs 46.4 crores (Euro 5.7 Mn) received on account of insurance claims for the production stoppage due to flood in Durban plant in Q1FY23 (b) Rs 86 crores on account of write back of provision related to a litigation recorded in earlier periods now no longer required due to favourable judgement received, (c) Rs 73 Cr (including 50.3 crores in Q4FY23) of impairment on certain investments; EBITDA margin computed is excluding the one-off income

3. FY23 PAT includes net impact of Rs 94 crores a) exceptional items of Rs 98 Cr on account of impairment provisions on the assets as well as other costs related to production suspension in Russia, , b) one time income of ~ Rs 33 crores (Post Tax) on account of insurance claims for the production stoppage due to flood in Durban plant in Q1FY23, c) Rs 14 crores on account of deferred tax reversal in Russia and d) net impact of Rs 75 crores (post tax) of impairment loss on goodwill and Investment in respect of subsidiaries and JVs, d) Rs 60 crores (post tax) on account of write back of provision related to a litigation recorded in earlier periods now no longer required due to favourable judgement received,

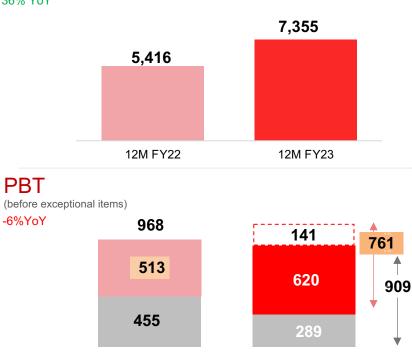


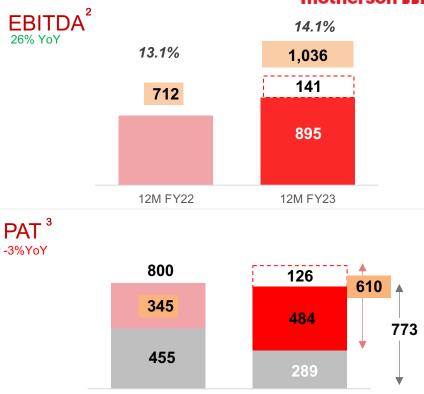
SAMIL Standalone 12MFY23.

(Rs in Crores)

Revenues¹

36% YoY





12M FY23

Dividend Inc

12M FY22

Notes: Comparable

21

1. Revenue from operations

2. FY23 EBITDA having a impact of Rs. 141 Cr. includes a) impairment loss in the carrying value of the investments in respect to subsidiaries and joint ventures of Rs 81.5 Cr b) Rs 59.6 Cr of expected credit loss provision arising out of overdue receivables from a JV. EBITDA margins computed is based on the normalized EBITDA

3. FY23 PAT is having a impact of Rs.126 Cr (post tax) on account of (a) impairment loss of Rs.81.5 Cr in the carrying value of the investments in respect to subsidiaries and JVs (b) Rs 44.6 Cr (post tax) of expected credit loss provision arising out of overdue receivables from a JV



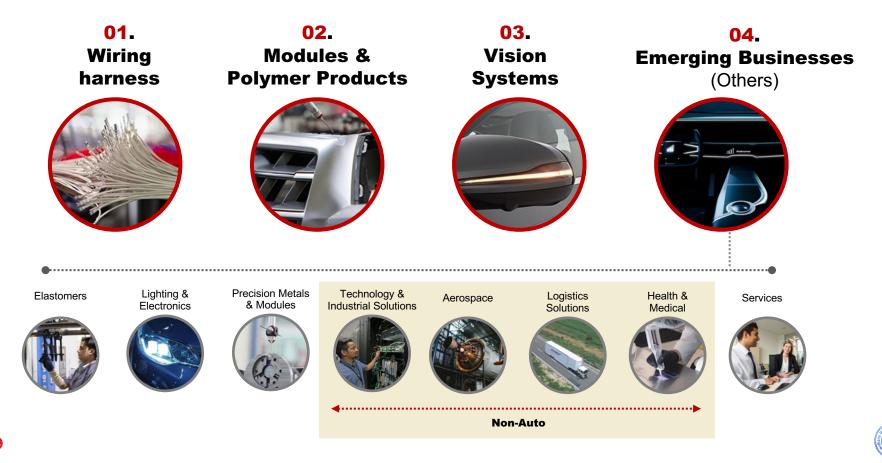
motherso

motherson

Business Division Highlights.

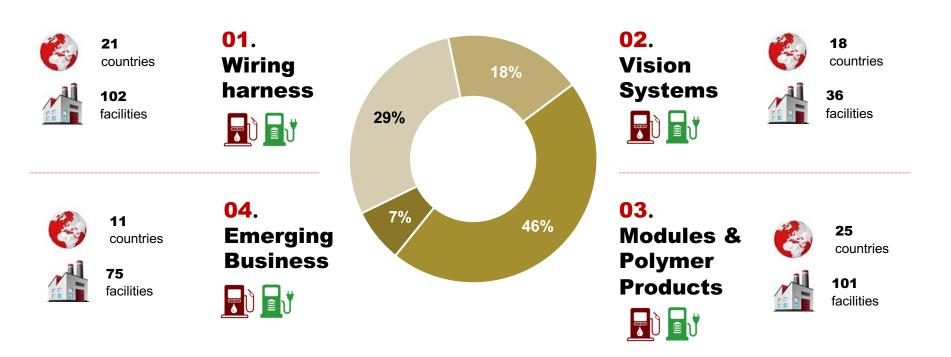
Business Divisions.





Divisional Overview. FY 2022-23





Note:

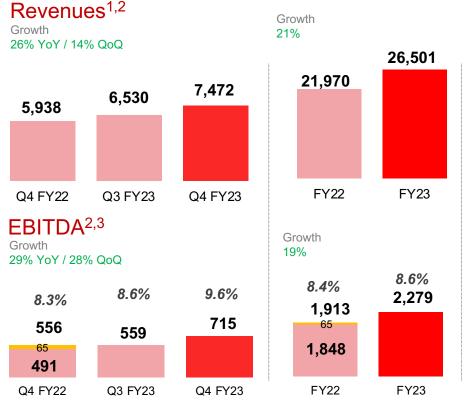
24

Revenue spilt is based on the gross revenue numbers for FY23 i.e. before elimination of inter segment revenues and joint ventures and associates accounted for as per equity method Facilities include all operational units (manufacturing plants, module centres, assembly centres, units for service businesses), tech centres and representative offices.



Financial Performance : Wiring Harness.

(all figures are Rs. in Crores)



QoQ highlights.

- Revenue growth is driven by
 - Robust demand for agri-equipment and offhighway in North America

mother

- Sustained demand for heavy duty trucks in North America and Europe
- PV growth in Indian market
- Though manpower inflation remains a challenge; Improvement in operating efficiencies on account of:
 - Normalization of OEM production schedules
 - Continued traction with OEMs new models in India and Europe



Notes:

1. Revenue from operations

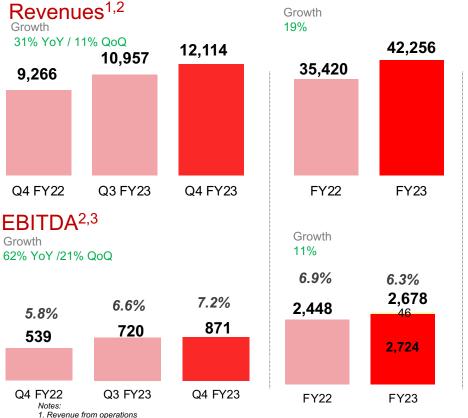
2. Divisional numbers reported are gross numbers including 100% of joint ventures and associates accounted as per equity method.

25 3. Q4 FY 22 included income of ~Rs 65.4 crores received on account of rental income and management fee from MSWIL for the period 9MFY22; EBITDA margin computed is excluding the prior period income

EBITDA includes Other Income (excluding Interest Income) which for Q3FY23 includes impact of favorable outcome on a tax litigation, amounting to Rs. 61 Cr (Euro 7.4 Mn)

Financial Performance : Modules and Polymer Products.

(all figures are Rs. in Crores)



QoQ highlights.

 Revenue growth is driven by improved volumes in Europe and North America due to easing supply chain

mothers

- Profitability improved on account of
 - Softening of energy prices; though still remain elevated
 - Off set by volatility in commodities and general inflationary pressure
- Significant activity on M&A front
 - Entered into new product segment "upholstery business" in India
 - Chrome plating added into product offerings for customers in USAd

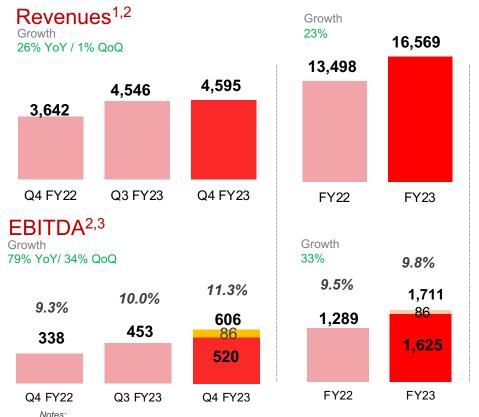


2. Divisional numbers reported are gross numbers including 100% of joint ventures and associates accounted as per equity method.

3. Q2 FY23 EBITDA included income of ~Rs 46.4 crores (Eur 5.7 Mn) received on account of insurance claims for the production stoppage due to floods in Durban plant in Q1 FY 23. EBITDA margin for FY 23 computed excluding the impact of this one of item

Financial Performance : Vision systems.

(all figures are Rs. in Crores)



QoQ highlights.

• Sustained revenues QoQ, volume decline in China offset by recovery in Europe

mothers

- Commodity and energy prices dropped from peak levels but still higher than normal levels, high wage inflation in most geographies
- Recovery in margins with higher operating leverage, efficiency improvements and continued support from customers on inflationary adjustments



1. Revenue from operations

2. Divisional numbers reported are gross numbers including 100% of joint ventures and associates accounted as per equity method

3. Represents write back of provision related to a litigation recorded in earlier periods now no longer required due to favorable judgement received .** EBITDA % is excluding INR 86 Crore write back.

Division overview : Emerging businesses.

motherson

No of

countries

02

Businesses

Elastomer

No of

facilities

05



04 Elastomers

- · Rubber Injection Moulded Parts
- Rubber to Metal Bonded Parts
- Extrusions Reinforced Hoses, Profiles Beading with Metal Carrier etc I



05 Lighting & Electronics

- · Lighting Systems (Headlamps, Day Time Running Lights, Fog Lamps, Rear combination lamps. Centre high Mount Stop Lamp etc.) · Air Intake manifolds
- Shock absorbers
- HVAC for passenger Vehicles
- · Paint coating solutions
- Air compressors
- Aluminum Die Casted products
- · Clutch for HVAC assembly



06 Precision Metals & Modules

- Cutting Tools
- Gear Cutting tools Precision Machining
- Coating Solutions
- Sheet Metal Parts



07 Technology & Industrial Solutions

- Cloud
- Automation
- Digital and Analytics
- HVAC for Commercial Vehicl
- Bus Air Conditioner
- Driver Cabin Modules

| | Infra & Cyber Security | |
|-----|--|--|
| | Telematics | |
| les | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

| Lighting and Electronics | 01 | 17 |
|--|----|----|
| Precision Metal and Modules | 02 | 19 |
| Technology and Industrial Solutions | 08 | 14 |
| Aerospace | 01 | 05 |
| Logistics Solutions | 01 | 04 |
| Health and Medical | 02 | 03 |
| Services | 04 | 08 |
| | | |



09 Aerospace

- Soft / hard metal Machining
- · Surface treatment · Interior polymer parts



· Logistic solutions for Finished Vehicles and Components · Packaging Solutions

08 Logistics Solutions



10 Health & Medical

Re-Timer

- Thim smart ring MaxM Skate
- 3DBioPen

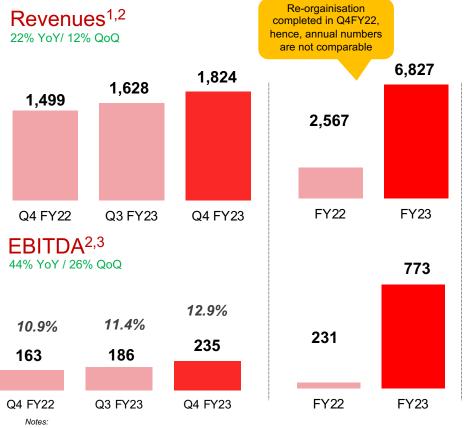
Industrial Park

11 Services

- Automotive Engineering Services
- Machine Tools Accessories

Financial Performance : Emerging businesses.

(all figures are Rs. in Crores)



Key highlights.

Lighting and Electronics

• Vertical integration by setting up tool room for lighting application and localization for the domestic market.

mothers

Continued focus on sustainability, HVAC plant is now ISO-50001 certified

Elastomers

- Robust demand for product in overseas market ~65% exports
- Greenfield plant fully operationalized and expanded global presence to support customers and reduce lead time

Precision Metal and Modules

- Two transactions closed Frame Assembly and FMCEL
- New order win for metal machining due to shifting of supply chain to India

Logistics Solutions

 Fleet size expanded from 50 to 140 trailers with lifting of 4,000+ cars monthly and gaining market share. Growing traction from external customers for integrated packaging and EXIM solutions

1. Revenue from operations

2. Divisional numbers reported are gross numbers including 100% of joint ventures and associates accounted as per equity method.

23. Group reorganization was completed in FY 22 where the erstwhile SAMIL businesses were merged in SAMIL (formerly MSSL). The numbers for FY22 are hence not comparable

Financial Performance : Business Divisions under Emerging businesses.

| Business Divisions (FY23) | Revenue ^{1,2} | EBITDA |
|-----------------------------|------------------------|--------|
| Automotive | | |
| Lighting and Electronics | 2,953 | 429 |
| Precision Metal and Modules | 1,726 | 271 |
| Elastomer | 673 | 82 |

Non-Automotive (Businesses still at incubation/ growth stage)

| Technology and Industrial Solutions* | 787 | (15) | _ |
|--------------------------------------|-------|------|---|
| Aerospace | 245 | 55 | |
| Logistics Solutions | 125 | 3 | |
| Health and Medical | 13 | (24) | |
| Services | 444 | (32) | |
| (Elimination & central support cost) | (139) | (4) | |
| Total | 6,827 | 773 | |

* Significant overseas expansion, delivered positive EBITDA margins in Q4FY23 mothe

(all figures are Rs. in Crores)



Notes: 1. Revenue from operations

2. Divisional numbers reported are gross numbers including 100% of joint ventures and associates accounted as per equity method.

Summary of divisional financial performance.



Financials Q4 FY23

Amount in INR crores

| | | Q4FY23 | | | FY23 | |
|--|-----------------------------|--------|---------|-----------------------------|--------|---------|
| Business Division | Revenue ³ | EBITDA | EBITDA% | Revenue ³ | EBITDA | EBITDA% |
| Wiring Harness | 7,472 | 715 | 9.6% | 26,501 | 2,279 | 8.6% |
| Modules & Polymer Products | 12,114 | 871 | 7.2% | 42,256 | 2,724 | 6.4% |
| Vision Systems | 4,595 | 606 | 13.2% | 16,569 | 1,711 | 10.3% |
| Emerging Businesses ¹ | 1,824 | 235 | 12.9% | 6,827 | 773 | 11.3% |
| Less: Eliminations/Intersegment Sales/Unallocated | (664) | (21) | | (2,402) | (128) | |
| Total | 25,341 | 2,406 | 9.5% | 89,751 | 7,359 | 8.2% |
| Less: JVs consolidated as per equity method ² | (2,864) | (340) | | (11,050) | (965) | |
| Reported | 22,477 | 2,066 | 9.2% | 78,701 | 6,394 | 8.1% |

¹Emerging businesses includes – Elastomer, Lighting & Electronics, Precision Metals along with the new non-automotive verticals of Aerospace, Healthcare, Logistics and Technology & Industrial Solutions and services

²Data for JVs consolidated as per equity method is net of inter company transactions

³Revenue from operations

31



Debt Status.

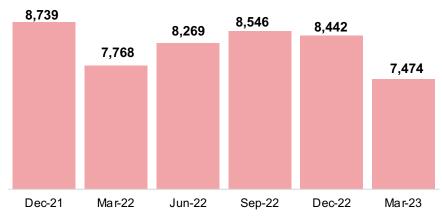
(Rs in Crores)

32



Net Debt.

(Consolidated)



A. Net Debt.

| Rs. In Crores | Dec-21 | Mar-22 | Jun-22 | Sep-22 | Dec- 22 | Mar-23 |
|------------------|--------|--------|--------|--------|---------|--------|
| Gross Debt | 13,457 | 12,761 | 12,356 | 12,671 | 12,968 | 12,166 |
| Cash & Bank | 4,718 | 4,993 | 4,087 | 4,126 | 4,526 | 4,692 |
| Net Debt | 8,739 | 7,768 | 8,269 | 8,546 | 8,442 | 7,474 |

B. Lease liabilities

(not included in net debt table above)

| Rs. In Crores | Dec-21 | Mar-22 | Jun-22 | Sep-22 | Dec-22 | Mar-23 |
|--------------------|--------|--------|--------|--------|--------|--------|
| Lease liability | 1,292 | 1,369 | 1,520 | 1,426 | 1,503 | 1,627 |

Data above is as of the end of the stated quarter.



Reference Rates and Notes.



Copper Rates.

| Average | Q4 FY22 | Q3 FY23 | Q4 FY23 |
|------------------------|---------|---------|---------|
| LME Copper (USD / MT) | 9985 | 8006 | 8,930 |
| Copper (INR / KG) | 804 | 716 | 797 |

Exchange Rates (Average).

| Currency (equal to Rs.) | Q4 FY22 | Q3 FY23 | Q4 FY23 |
|-------------------------|---------|---------|---------|
| INR to EUR | 84.37 | 84.02 | 83.67 |
| INR to USD | 75.24 | 82.22 | 80.37 |
| INR to YEN | 0.647 | 0.583 | 0.621 |
| Euro to USD | 1.12 | 1.01 | 1.04 |

Exchange Rates (Closing).

| Currency | 31.03.2022 | 31.12.2022 | 31.03.2023 |
|----------|------------|------------|------------|
| Rs./Euro | 83.86 | 88.53 | 89.1 |
| Rs./USD | 75.79 | 82.72 | 82.2 |

Notes.

- 1. This presentation has been prepared from the unaudited financial results for the quarter ended on 31st March 2023. Explanatory notes have been added with additional information
- 2. Revenue represents revenue from operations.
- 3. EBITDA is Profit / (Loss)before exceptional items + Finance cost + amortization expenses & depreciation expenses-interest income dividend income
- 4. The company had announced reorganisation on July 02, 2020, which, inter alia included, demerger of domestic wiring harness (DWH) business to new company "Motherson Sumi Wiring India Limited" (MSWIL) with mirror shareholding, w.e.f. appointed date 1-4-2021 and subsequent merger of SAMIL into the Company. Considering that all necessary and substantive approvals were received, the Company has given effect to the merger and demerger accounting in Q4FY22 financial results in accordance with the accounting treatment prescribed in the Scheme and relevant accounting principles.
- 5. Figures of previous year have been reclassified / regrouped , wherever necessary.
- 6. All comparisons and percentages are calculated based on reported numbers and with corresponding period of previous financial year for continuing operations, unless stated otherwise
- 7. Number of shares for quarter ended Sep-22 were 451.7 crore (pre bonus issue) and the increase on account of the Bonus issue is w.e.f. October 6th.
- 8. For details, please refer to the results published on the website





Thank you.

Safe harbor The contents of this presentation are for informational purposes only and for the reader's personal non-commercial use. The contents are intended, but not guaranteed, to be correct, complete, or absolutely accurate. This presentation also contains forward-looking statements based on the currently held beliefs and assumptions of the management of the Company, which are expressed in good faith and, in their opinion, are reasonable. Forward-looking statements involve known and unknown risks, contingencies, uncertainties, market conditions and other factors, which may cause the actual results, financial condition, performance, or achievements of the Company or industry results, to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements. The Company disclaims any obligation or liability to any person for any loss or damage caused by errors or omissions, whether arising from negligence, accident or any other cause. Recipients of this presentation does not purport to be allinclusive or to contain all of the information that may be required to make a full analysis of the Company, target entitles or the proposed transaction. Recipients of this presentation should each make their own evaluation of the Company and of the relevance and adequacy of the information and should make such other investigations as they deem necessary







Annexure.



35

Details of core entities and JVs / associates under business divisions 1/2. motherson

| Sr No | Divisions | Key entities / businesses | JVs and Associates |
|-------|------------------------------------|--|--|
| 1 | Wiring Harness | PKC and it associates MSSL Wiring System INC. (MWSI) MSSL GB Ltd, MSSL Middle East (FZE), Motherson Sumi Electric Wires (MSEW) Motherson Electrical Wires Lanka Pvt. Itd. (MWL) Motherson Sumi Auxiliary Products (MSAP) SAMIL (WHD) | Kyungshin Industrial Motherson Private Limited Motherson Sumi Wiring India Limited Hubei Zhengao PKC Automotive Wiring Company Ltd. Jiangsu Huakai- PKC Wire Harness Co., Ltd. PKC Vehicle Technology (Hefei) Co. Ltd. |
| 2 | Vision Systems | Samvardhana Motherson Reflectec (SMR) | Ningbo SMR Huaxiang Automotive Mirrors Ltd (SMR NBHX) Nanchang JMCG Mekra Lang Vehicle Mirror Co. Ltd. Changchun Peguform Automotive Plastics Technology Co. Ltd. Celulosa Fabril (CEFA) S.A. (Zaragoza, ES). |
| 3 | Modules and Polymer Products | Samvardhana Motherson Peguform (SMP) Samvardhana Motherson Reydel Companies (SMRC) Motherson Automotive Technology and Engineering (MATE) CTM India Ltd. (CTMIL) Motherson Polymer Solutions (MPS) MSSL Advanced Polymers s.r.o. (MSP CZE) MSSL Global RSA Module Engineering Ltd. (MSSL Global RSA) MSSL Tooling Ltd. FZE (MTL) Samvardhana Motherson Innovative Autosystems Limited (SMIA) | Eissmann SMP Automotive Yujin SMRC Automotive Techno Corp. |
| 4 | Elastomers | Motherson Automotive Elastomers Technology (MAE) Motherson Elastomers Pty Ltd. (MEPL) | |
| 5 | Lighting & Electronics | Samvardhana Motherson Auto Component (SMAC) Samvardhana Motherson Auto Systems (SMAS) Youngshin Motherson Auto Tech Itd. (YMAT) | Calsonic Kansei Motherson Auto Products Private Limited (CKM) Marelli Motherson Automotive Lighting India Private Ltd. (MMLI) Anest Iwata Motherson Coating Equipment Private Limited (AIMC) Anest Iwata Motherson Private Limited (AIML) Marelli Motherson Auto Suspension Parts Pvt Ltd (MMSA) |



Details of core entities and JVs / associates under business divisions 2/2. motherson

| Sr No | Divisions | Key entities / businesses | JVs and Associates |
|-------|--|--|---|
| 6 | Precision Metals & Modules | Motherson Innovative Engineering Solutions (MINES) Motherson Techno Precision Mexico (MTPMEX) MS Global India Automotive Private Limited (MSGI) Samvardhana Motherson Stamping and Assemblies (SMS) Samvardhana Motherson Innovative Solutions (SMISL) | Motherson Bergstrom HVAC Solutions Private Limited (MBSL) Valeo Motherson Thermal Commercial Vehicles India Limited (VMTI) Matsui Technologies India Limited (MTIL) Frigel Intelligent Cooling Systems India Private Limited (FICS) Fritzmeier Motherson Cabin Engineering Private Ltd. (FMCEL) Nissin Advanced Coating Indo Co. Private Limited (NACIL) Motherson Techno Tools Ltd. (MTTL) |
| 7 | Technology & Industrial Solution | Motherson Invenzen XLab Pvt. Ltd. (MI XLAB) Motherson Technology Services Limited (MTSL) | |
| 8 | Aerospace | CIM Tools Private Limited | |
| 9 | Logistics Solutions | Samvardhana Motherson Global Carriers (SMGCL) | Samvardhana Motherson Hamakyorex Engineered Logistics Limited |
| 10 | Health and Medical | Re-Time Pty Limited Samvardhana Motherson Health Solution Limited (SMHS) SMR Automotive Systems India Limited (Medical) | |
| 11 | Services | Motherson Innovations (MI) Motherson Innovations Company Limited Motherson Air Travel Agencies Limited Samvardhana Motherson Global (FZE) | Motherson Auto Solutions Limited AES (India) Engineering Limited |



SMRP BV Booked Businesses. in billion Euro. 37% 37% 39% € 17.2 bn € 36.9 bn



* Order book/ yet to start production is lifetime sales of awarded programs which are yet to start production.

* Under production = Lifetime sales value of programs currently being manufactured in our facilities,

Note:

30.09.2022

- Order book/ yet to start production includes JVs which are consolidated under equity method.
- EV order book/ yet to start production includes only pure EV programs and not electric versions of multi powertrain vehicles
- Volume assumptions for sales planning activities are based on internal assessment which considers various sources (including OEM production forecasts, views of external market consultants, internal knowledge and insights).

31.03.2023

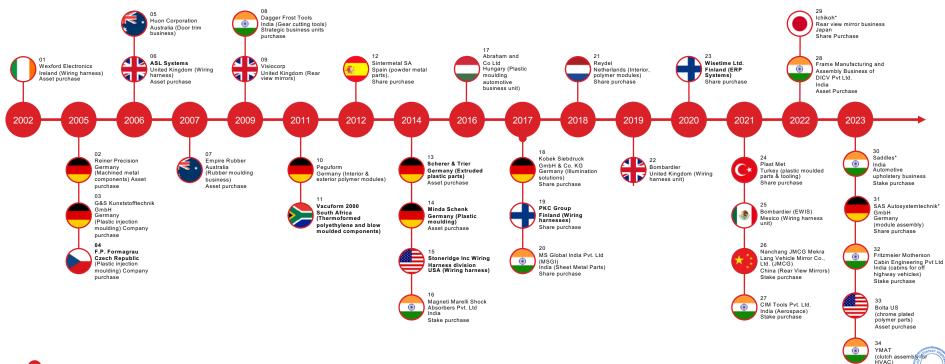




Stake purchas

Acquisitions History.

Motherson Group has integrated 34 acquisitions since 2002 bringing a wide range of solutions to our customers.



39 • under regulatory approval process