

**Samvardhana Motherson Hamakyorex Engineered Logistics Limited (CIN: U60300DL2018PLC342942)**

**Balance Sheet**

(All amounts in INR "000", unless otherwise stated)

	Note	As at March 31, 2026	As at March 31, 2025
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	3(a)	394,692	343,377
Right of use assets	3(b)	22,057	31,447
Other intangible assets	4	379	1,092
Financial assets			
(i) Other financial assets	8(b)	17,647	3,722
Other non-current assets	9	99	40,382
Non-current tax assets (net)	10	34,793	15,697
<b>Total non-current assets</b>		<b>469,667</b>	<b>435,717</b>
<b>Current assets</b>			
Financial assets			
(i) Trade receivables	5	45,686	39,642
(ii) Cash and cash equivalents	6	109,561	106,183
(iii) Other bank balances	7	170,000	153,500
(iv) Loans	8(a)	413	115
(v) Other financial assets	8(b)	53,453	44,471
Other current assets	9	34,025	31,542
<b>Total current assets</b>		<b>413,138</b>	<b>375,453</b>
<b>Total assets</b>		<b>882,805</b>	<b>811,170</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Equity</b>			
Equity share capital	11	920,000	920,000
<b>Other equity</b>			
Reserves and surplus	12	(145,565)	(215,736)
<b>Total equity</b>		<b>774,435</b>	<b>704,264</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Financial liabilities			
(i) Lease liabilities	13(a)	13,414	24,128
Employee benefit obligations	13(b)	6,537	6,452
<b>Total non-current liabilities</b>		<b>19,951</b>	<b>30,580</b>
<b>Current liabilities</b>			
Financial Liabilities			
(i) Lease liabilities	13(a)	11,912	10,213
(ii) Trade payables			
Total outstanding dues of micro and small enterprises		3,322	1,427
Total outstanding dues of creditors other than micro and small enterprises	14(a)	44,416	39,420
(iii) Other financial liabilities	14(b)	8,296	9,956
Other current liabilities	15	15,329	9,278
Employee benefit obligations	13(b)	5,144	6,032
<b>Total current liabilities</b>		<b>88,419</b>	<b>76,326</b>
<b>Total liabilities</b>		<b>108,370</b>	<b>106,906</b>
<b>Total equity and liabilities</b>		<b>882,805</b>	<b>811,170</b>

Summary of material accounting policies

2.1

The above Balance Sheet should be read in conjunction with the accompanying notes.

As per our report of even date attached

**For S.R. Batliboi & Co. LLP**

Chartered Accountants

ICAI Firm registration number : 301003E/ E300005

For and on behalf of the Board of Directors of

**Samvardhana Motherson Hamakyorex Engineered Logistics Limited**

per **Nikhil Gupta**

Partner

Membership No. 517577

**Rajesh Goel**

Director (DIN. 06929756)

**Arjun Kochhar**

Director (DIN. 07127337)

**Nitin Sharma**

COO and Manager

**Gaurav Pahwa**

Chief Financial Officer

**Divya Rastogi**

Company Secretary (Membership No. ACS23122)

Date: May 06, 2026

Place: Noida, Uttar Pradesh

Date: May 06, 2026

Place: Gurugram, Haryana

**Samvardhana Motherson Hamakyorex Engineered Logistics Limited (CIN: U60300DL2018PLC342942)**

**Statement of Profit and Loss**

(All amounts in INR "000", unless otherwise stated)

	Note	For the year ended March 31, 2026	For the year ended March 31, 2025
<b>Revenue</b>			
Revenue from contracts with customers	16	916,142	735,215
Other income	17	12,762	16,650
<b>Total income</b>		<b>928,904</b>	<b>751,865</b>
<b>Expense</b>			
Fuel, handling and servicing costs	18	601,135	505,488
Employee benefit expense	19	114,698	120,850
Finance cost	20	2,830	3,431
Depreciation and amortisation expense	21	97,158	81,199
Other expenses	22	42,478	33,530
<b>Total expense</b>		<b>858,299</b>	<b>744,498</b>
<b>Profit before tax</b>		<b>70,605</b>	<b>7,367</b>
<b>Tax expense</b>			
-Current tax	31	-	-
-Deferred tax	31	-	-
<b>Total tax expense</b>		<b>-</b>	<b>-</b>
<b>Profit for the year</b>		<b>70,605</b>	<b>7,367</b>
<b>Other comprehensive income</b>			
<b>Items that will not be reclassified to profit or loss</b>			
Remeasurements of employment benefit obligations	12	(434)	1,031
Income tax relating to items that will not be reclassified to profit or loss		-	-
<b>Other comprehensive income for the year, net of tax</b>		<b>(434)</b>	<b>1,031</b>
<b>Total comprehensive income for the year, net of tax</b>		<b>70,171</b>	<b>8,398</b>
<b>Earnings per share:</b>			
Nominal value per share: INR 10 (Previous year : INR 10)			
Basic (In INR)	23	0.77	0.08
Diluted (In INR)	23	0.77	0.08

Summary of material accounting policies 2.1

The above Statement of Profit and Loss should be read in conjunction with the accompanying notes.

As per our report of even date attached

**For S.R. Batliboi & Co. LLP**

Chartered Accountants

ICAI Firm registration number : 301003E/ E300005

For and on behalf of the Board of Directors of

**Samvardhana Motherson Hamakyorex Engineered Logistics Limited**

**per Nikhil Gupta**

Partner

Membership No. 517577

**Rajesh Goel**

Director (DIN. 06929756)

**Arjun Kochhar**

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Date: May 06, 2026

Place: Noida, Uttar Pradesh

Date: May 06, 2026

Place: Gurugram, Haryana

**Samvardhana Motherson Hamakyorex Engineered Logistics Limited (CIN: U60300DL2018PLC342942)**  
**Statement of Changes in Equity**

(All amounts in INR "000", unless otherwise stated)

**A. Equity share capital**

	<b>Note</b>	<b>Amount</b>
<b>As at April 01, 2024</b>	11	920,000
Movement during the year		-
<b>As at March 31, 2025</b>	11	920,000
Movement during the year		-
<b>As at March 31, 2026</b>	11	<b>920,000</b>

**B. Other equity**

	<b>Note</b>	<b>Amount</b>
<b>Balance as at April 01, 2024</b>	12	<b>(224,134)</b>
Profit for the year		7,367
Other comprehensive income		1,031
<b>Total comprehensive income for the year</b>		<b>8,398</b>
<b>Balance as at March 31, 2025</b>	12	<b>(215,736)</b>
Profit for the year		70,605
Other comprehensive income		(434)
<b>Total comprehensive income for the year</b>		<b>70,171</b>
<b>Balance as at March 31, 2026</b>	12	<b>(145,565)</b>

Summary of material accounting policies

2.1

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

As per our report of even date attached

**For S.R. Batliboi & Co. LLP**

Chartered Accountants

ICAI Firm registration number : 301003E/ E300005

For and on behalf of the Board of Directors of

**Samvardhana Motherson Hamakyorex Engineered Logistics Limited**

**per Nikhil Gupta**

Partner

Membership No. 517577

**Rajesh Goel**

Director (DIN. 06929756)

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**Nitin Sharma**

COO and Manager

**Gaurav Pahwa**

Chief Financial Officer

**Divya Rastogi**

Company Secretary (Membership No. ACS23122)

Date: May 06, 2026

Place: Noida, Uttar Pradesh

Date: May 06, 2026

Place: Gurugram, Haryana

Cash Flow Statement

(All amounts in INR "000", unless otherwise stated)

	Note	For the year ended March 31, 2026	For the year ended March 31, 2025
<b>A. Cash flow from operating activities:</b>			
Profit before tax		70,605	7,367
<b>Adjustments to reconcile profit before tax to net cash flows</b>			
Depreciation and amortisation expense	21	97,158	81,199
Loss on sale/disposal/discard of assets	22	-	899
Provision for doubtful deposit	22	188	-
Finance cost	20	2,830	3,431
Other miscellaneous income	17	(1,201)	-
Interest income	17	(11,561)	(16,650)
<b>Operating profit before working capital changes</b>		<b>158,019</b>	<b>76,246</b>
<b>Change in working capital:</b>			
Increase in trade payables		6,891	4,382
Increase/(decrease) in other financial liabilities		(1,661)	1,792
Increase in other current liabilities		6,051	2,480
Increase in provision		(802)	2,029
Decrease/(increase) in trade receivables		(6,044)	(7,096)
Decrease/(increase) in other financial assets		(20,804)	(5,152)
Decrease/(increase) in other assets		(1,398)	3,553
<b>Cash from / (utilised) in operations</b>		<b>140,252</b>	<b>78,234</b>
Income tax paid (net)		(19,096)	(468)
<b>Net cash generated from / (used in) operating activities</b>		<b>121,156</b>	<b>77,766</b>
<b>B. Cash flow from investing activities:</b>			
Purchase of property, plant and equipment (including intangible assets, capital advances and capital creditors)		(97,987)	(39,786)
Interest received		11,268	14,998
Proceeds from Insurance claim		976	-
Proceeds from / (used in) Deposits with original maturity of more than three months but less than 12 months		(16,500)	32,500
Proceeds from / (used in) Deposits with original maturity of more than 12 months		(2,500)	-
<b>Net cash generated from / (used in) investing activities</b>		<b>(104,743)</b>	<b>7,712</b>
<b>C. Cash flow from financing activities:</b>			
Payment of lease liabilities		(13,035)	(11,854)
<b>Net cash generated from / (used in) financing activities</b>		<b>(13,035)</b>	<b>(11,854)</b>
Net increase/(decrease) in cash and cash equivalents		3,378	73,624
Cash and cash equivalents at the beginning of the year		106,183	32,559
<b>Cash and cash equivalents as at end of the year</b>		<b>109,561</b>	<b>106,183</b>
<b>Cash and cash equivalents comprise of the following (Refer note 6)</b>			
Balances with banks:			
- in current accounts		33,061	11,183
- in deposits with original maturity of less than three months		76,500	95,000
<b>Total</b>		<b>109,561</b>	<b>106,183</b>

Notes:

- The above cash flow statement has been prepared under the "Indirect method" as set out in Indian Accounting Standard-7, "Statement of Cash Flow".
- Figures in brackets indicate cash outflow

Summary of material accounting policies

2.1

The above Cash Flow Statement should be read in conjunction with the accompanying notes.

As per our report of even date attached

For S.R. Batliboi & Co. LLP

Chartered Accountants

ICAI Firm registration number : 301003E/ E300005

For and on behalf of the Board of Directors of

Samvardhana Motherson Hamakyorex Engineered Logistics Limited

per Nikhil Gupta

Partner

Membership No. 517577

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Chief Financial Officer

Divya Rastogi

Company Secretary (Membership No. ACS23122)

Date: May 06, 2026

Place: Noida, Uttar Pradesh

Date: May 06, 2026

Place: Gurugram, Haryana

## 1 Corporate Information

Samvardhana Motherson Hamakyorex Engineered Logistics Limited ("SAMRX" or "the Company"), is incorporated in India on December 12, 2018. The address of its registered office is 2nd Floor, F-7, Block B-1, Mohan Co-operative Industrial Estate, Mathura Road, New Delhi-110044. The Company is a public limited company domiciled in India. The main object of the Company is to provide logistic services by all means of transportation by land, sea, rail, inland waterways, air and multimodal transport etc. including services for management of warehouses & logistics and other related services.

On April 13, 2019 a joint venture agreement was executed between Hamakyorex Co. Limited and Samvardhana Motherson International Limited ("SAMIL") through Samvardhana Motherson Global Carriers Limited ("SMGCL"). Now SMGCL and Hamakyorex Co., Ltd., Japan hold 50% each in SAMRX.

The financial statements were authorised for issue in accordance with a resolution of the Board of directors on May 06, 2026.

### 2.1 Material accounting policies

#### (a) Basis of preparation

The financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirements of Division II of Schedule III to the Companies Act, 2013, (Ind AS compliant Schedule III), as applicable to the financial statements.

The financial statements have been prepared on a historical cost basis, except for the assets and liabilities stated separately, if any.

The financial statements are presented in INR and all values are rounded to the nearest thousands, except when otherwise stated. Amount appearing as zero "0" in the financial statements are below the rounding off norm adopted by the Company.

#### (b) Presentation of financial statements

The Company segregates assets and liabilities into current and non-current categories for presentation in the balance sheet after considering its normal operating cycle and other criteria set out in Ind AS 1, "Presentation of Financial Statements". For this purpose, current assets and liabilities include the current portion of non-current assets and liabilities respectively. Deferred tax assets and liabilities are always classified as non-current.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Company has identified period up to twelve months as its operating cycle.

Financial assets and financial liabilities are generally reported gross in the balance sheet. They are only offset and reported net when, in addition to having an unconditional legally enforceable right to offset the recognised amounts without being contingent on a future event, the parties also intend to settle on a net basis in all of the following circumstances:

- i) The normal course of business
- ii) The event of default
- iii) The event of insolvency or bankruptcy of the Company and/or its counterparties

(This space has been intentionally left blank)

**(c) Current versus non-current classification**

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period. All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

**(d) Foreign currencies****(i) Functional and presentation currency**

The Company's financial statements are presented in Indian Rupee (INR), which is also the Company's functional currency.

**(ii) Transactions and balances**

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss. They are deferred in other comprehensive income if they relate to qualifying cash flow hedges.

Foreign exchange differences on foreign currency borrowings are presented in the Statement of profit and loss, within finance costs. All other foreign exchange gains and losses are presented in the Statement of profit and loss on a net basis within other income or other expenses.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss.

**(e) Revenue recognition and Other income****(i) Revenue from contract with customers**

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Company has generally concluded that it is the principal in its revenue arrangements, because it typically controls the services before transferring them to the customer.

The disclosures of significant accounting judgements, estimates and assumptions are provided in Note 2.2.

However, Goods and Service Tax (GST) is not received by the Company on its own account. Rather, it is tax collected on value added to the commodity by the seller on behalf of the government. Accordingly, it is excluded from revenue.

The specific recognition criteria described below must also be met before revenue is recognised.

**Sale of services**

Revenue from services rendered is recognised in proportion to the stage of completion of the transaction at the reporting date when the outcome of the transaction can be estimated reliably.

Revenue is measured at fair value of the consideration received or receivable, after deduction of any trade discounts, volume rebates and any taxes or duties collected on behalf of the government which are levied on services such as service tax, Goods and service tax etc.

**Trade receivables**

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. They are generally due for settlement within one year and therefore are all classified as current. Where the settlement is due after one year, they are classified as non-current. Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Company holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method.

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**Contract assets**

A contract asset is the entity's right to consideration in exchange for goods or services that the entity has transferred to the customer. A contract asset becomes a receivable when the entity's right to consideration is unconditional, which is the case when only the passage of time is required before payment of the consideration is due. The impairment of contract assets is measured, presented and disclosed on the same basis as trade receivables.

**Contract liabilities**

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

**Impairment**

An impairment is recognised to the extent that the carrying amount of receivable or asset relating to contracts with customers (a) the remaining amount of consideration that the Company expects to receive in exchange for the goods or services to which such asset relates; less (b) the costs that relate directly to providing those goods or services and that have not been recognised as expenses.

**(ii) Interest income**

Interest is recognised using the effective interest rate (EIR) method, as income for the period in which it occurs. EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument to the gross carrying amount of the financial asset or to the amortised cost of a financial liability. When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of financial instrument (for example, prepayment, extension, charges, call and similar options) but does not consider expected credit losses.

**(f) Taxes****Current Income Tax and Deferred Tax**

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities attributable to temporary differences.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in India. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit nor loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised for all deductible temporary differences only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are off set when there is a legally enforceable right to off set current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are off set where the entity has a legally enforceable right to off set and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

The Company shall reflect the effect of uncertainty for each uncertain tax treatment by using either most likely method or expected value method, depending on which method predicts better resolution of the treatment.

**(g) Leases**

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**Company as a lessee**

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

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**i) Right-of-use assets**

The Company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Building: 5 years  
Motor Vehicle : 5 years

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. Refer to the accounting policies in section (h) Impairment of non-financial assets.

**ii) Lease Liabilities**

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

**iii) Short-term leases and leases of low-value assets**

The Company applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of assets that are considered to be of low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

**(h) Impairment of non-financial assets**

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Company bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Company's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets/forecasts, the Company extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. In any case, this growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used. Impairment losses including impairment on inventories, are recognised in the statement of profit and loss.

For assets, an assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the statement of profit and loss.

**(i) Cash and cash equivalents**

Cash and cash equivalent in the balance sheet comprise cash at banks, in wallets and on hand short term deposits with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

**(j) Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

**Financial assets****Initial recognition and measurement**

Financial assets are classified, at initial recognition and subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

With the exception of trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient, the Company initially measures financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient are measured at the transaction price determined under Ind AS 115. Refer to the accounting policies in section (e) Revenue from contracts with customers.

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e. the date that the Company commits to purchase or sell the market.

**Subsequent measurement**

For purposes of subsequent measurement, financial assets are classified and measured at :

- Amortised cost
- Fair value through profit or loss (FVTPL)

**Debt instruments at amortised cost**

A financial asset is measured at the amortised cost if both the following conditions are met:

- a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- b) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the statement of profit and loss. The losses arising from impairment are recognised in the statement of profit and loss. This category generally applies to trade and other receivables.

**Debt instruments at Fair value through Other Comprehensive income (FVTOCI)**

A 'debt instrument' is classified as at the FVTOCI if both of the following criteria are met:

- a) The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- b) The asset's contractual cash flows represent SPPI.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI). However, the Company recognizes interest income, impairment losses & reversals and foreign exchange gain or loss in the statement of profit and loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to statement of profit and loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income in statement of profit and loss using the EIR method.

**Debt instrument at Fair value through profit and loss (FVTPL)**

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the Company may elect to designate a debt instrument, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch'). The Company has not designated any debt instrument as at FVTPL.

Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the statement of profit and loss.

**Equity investments**

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS 103 applies are classified as at FVTPL. For all other equity instruments, the Company may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to P&L, even on sale of investment. However, the Company may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the P&L.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI). However, the Company recognizes interest income, impairment losses & reversals and foreign exchange gain or loss in the statement of profit and loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to statement of profit and loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income in statement of profit and loss using the EIR method.

**Derecognition**

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Company's balance sheet) when:

- a) The rights to receive cash flows from the asset have expired, or
- b) The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a passthrough arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

**Impairment of financial assets**

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- a) Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, trade receivables and bank balance.
- b) Financial assets that are debt instruments and are measured as at FVTOCI.
- c) Trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115.
- d) Loan commitments which are not measured as at FVTPL.
- e) Financial guarantee contracts which are not measured as at FVTPL.

The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables.

The application of simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12-month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the reporting date.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original EIR.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the statement of profit and loss (P&L). This amount is reflected under the head 'other expenses' in the P&L. The balance sheet presentation for various financial instruments is described below:

- Financial assets measured as at amortised cost, contractual revenue receivables and lease receivables: ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Company does not reduce impairment allowance from the gross carrying amount.
- Loan commitments and financial guarantee contracts: ECL is presented as a provision in the balance sheet, i.e. as a liability. Debt instruments measured at FVTOCI: For debt instruments measured at FVOCI, the expected credit losses do not reduce the carrying amount in the balance sheet, which remains at fair value. Instead, an amount equal to the allowance that would arise if the asset was measured at amortised cost is recognised in other comprehensive income as the 'accumulated impairment amount'.

The Company does not have any purchased or originated credit-impaired (POCI) financial assets, i.e., financial assets which are credit impaired on purchase/ origination.

**Financial liabilities****Initial recognition and measurement**

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings or as payables, as appropriate. All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Company's financial liabilities include trade and other payables.

**Subsequent measurement**

The measurement of financial liabilities depends on their classification, as described below:

**Financial liabilities at fair value through profit or loss**

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term.

Gains or losses on liabilities held for trading are recognised in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied. For liabilities designated Ind AS as FVTPL, fair value gains/ losses attributable to changes in own credit risk are recognized in OCI. These gains/ loss are not subsequently transferred to P&L. However, the Company may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit or loss. The Company has not designated any financial liability as at fair value through profit and loss.

**Loans and borrowings**

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit and loss.

This category generally applies to borrowings and other payables.

**Derecognition**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss.

**Off setting of financial instruments**

Financial assets and financial liabilities are off set and the net amount is reported in the balance sheet if there is a currently enforceable legal right to off set the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

**Reclassification of financial assets**

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. Changes to the business model are expected to be infrequent. The Company's senior management determines change in the business model as a result of external or internal changes which are significant to the Company's operations. Such changes are evident to external parties. A change in the business model occurs when the Company either begins or ceases to perform an activity that is significant to its operations. If the Company reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in business model. The Company does not restate any previously recognised gains, losses (including impairment gains or losses) or interest.

**(k) Fair value measurement**

The Company measures financial instruments, such as, derivatives at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Company determines the policies and procedures for both recurring fair value measurement, such as derivative instruments and unquoted financial assets measured at fair value, and for non-recurring measurement, such as assets held for distribution in discontinued operations.

External valuers are involved for valuation of significant assets and liabilities, if any. At each reporting date, the Company analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the Company's accounting policies.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

This note summarises accounting policy for fair value. Other fair value related disclosures are given in the relevant notes wherever required:

- Disclosures for valuation methods, significant estimates and assumptions (Refer Note 2.2, 24 and 25)
- Quantitative disclosures of fair value measurement hierarchy (Refer Note 24)
- Financial instruments (including those carried at amortised cost) [Refer Note 5,6,7,8,13(a), 14(a), 14(b), 24 and 25]

**(l) Property, Plant and equipment**

Property, Plant and equipment are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. Capital work in progress are stated at cost, net of accumulated impairment losses, if any. Such cost includes expenditure, net of any subsequent sale proceeds of items produced over the cost of testing, that is directly attributable to the acquisition of the items and the cost of replacing part of the plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met. When significant parts of plant and equipment are required to be replaced at intervals, the Company depreciates them separately based on their specific useful lives. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised.

The cost of self-generated assets comprises of raw material, components, direct labour, other direct cost and related production overheads.

**Depreciation methods and useful lives**

Depreciation is calculated using the straight-line method over estimated useful lives of the assets:

Assets	Useful life (years)*
Vehicle (Including Vehicle Sensors)	Vehicle 8 years, Vehicle Sensors 3 years
Office equipment	5 years
Computers	3 years
Furniture & fixtures	6 years
Motor bikes	3 years

\*Useful life of certain assets are different than the life prescribed under Schedule II to the Companies Act, 2013 and those has been determined based on technical evaluation by the management. The management believes that these estimated useful lives are realistic and reflect fair approximation of the period over which the assets are likely to be used.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss when the asset is derecognised.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

**(m) Intangible assets**

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses.

Assets	Useful life (years)
Software	3 years

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the statement of profit and loss unless such expenditure forms part of carrying value of another asset. Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit or loss when the asset is derecognised.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit or loss when the asset is derecognised.

The amortisation methods, the usual useful lives and the residual values of intangible assets are checked annually.

**(n) Provisions and contingent liabilities****General**

Provisions for legal claims, product warranties and make good obligations are recognised when the Company has a present (legal or constructive) obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

When the Company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

**Contingent Liabilities**

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

**(o) Employee benefits****Short-term obligations**

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

**Provident Fund**

Contribution towards provident fund for employees is made to the regulatory authorities, where the Company has no further obligations. Such benefits are classified as Defined Contribution Schemes as the Company does not carry any further obligations, apart from the contributions made on a monthly basis. The company recognizes contribution payable to the provident fund scheme as expenditure in the statement of profit and loss, when an employee renders the related service.

**Gratuity**

The Company provides gratuity benefits to eligible employees under post-employment defined benefit plans. The gratuity plan in Company is unfunded. The gratuity plan provides for a lump sum payment to employees upon vesting at retirement, death while in employment or on termination of employment. Gratuity vesting occurs upon completion of five years of service.

Liability is determined based on the actuarial valuation carried out by an independent actuary as at the year-end. As these liabilities are relatively long-term in nature, the actuarial assumptions take into account the requirements of the relevant Ind AS coupled with a long-term view of the underlying variables / trends, wherever required. Service cost and net interest cost on the defined benefit liabilities are recognized in the statement of profit and loss as employee benefit expense. Gains and losses on remeasurement of defined benefits liabilities/plan assets arising from changes in actuarial assumptions and experience adjustments are recognised in the other comprehensive income and are included in retained earnings in the balance sheet.

**Compensated Absences**

Accumulated compensated absences, which are expected to be availed or encashed within 12 months from the end of the year end are treated as short term employee benefits. The obligation towards the same is measured at the expected cost of accumulating compensated absences as the additional amount expected to be paid as a result of the unused entitlement as at the year end.

Accumulated compensated absences, which are expected to be availed or encashed beyond 12 months from the end of the year end are treated as other long term employee benefits. The Company's liability is actuarially determined (using the Projected Unit Credit method) at the end of each year. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of government bonds. Re-measurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in statement of profit or loss in the period in which they arise. Past-service costs are recognised immediately in income.

**(p) Segment reporting**

Operating segments are reported in a manner consistent with the internal reporting to the Chief Operating Division Maker "CODM" of the Company. The CODM is responsible for allocating resources and assessing performance of the operating segments. The Company has monthly review and forecasting procedure in place and CODM reviews the operations of the Company as a whole.

**(q) Earnings per share****(i) Basic earnings per share**

Basic earnings per share is calculated by dividing the net profit or loss attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Partly paid equity shares are treated as a fraction of an equity share to the extent that they are entitled to participate in dividends relative to a fully paid equity share during the reporting period.

The weighted average number of equity shares outstanding during the period is adjusted for events such as bonus issue that have changed the number of equity shares outstanding, without a corresponding change in resources.

**(ii) Diluted earnings per share**

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

- the after income tax effect of interest and other financing costs associated with dilutive potential equity shares, and
- The weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential equity shares.

**(r) New standards/amendments**

There were certain amendments in the accounting standard which were effective for annual period beginning on or after 1 April, 2025. Such amendments do not have a material impact on the Company's financial statement.

Further, the Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

**2.2 Significant accounting judgements, estimates and assumptions**

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

**Judgements**

In the process of applying the Company's accounting policies, there are no significant judgements established by the management.

**Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market change or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

**(i) Useful life of property, plant and equipment**

The Company uses its technical expertise along with historical and industry trends for determining the economic life of an asset/component of an asset. The useful lives are reviewed by management periodically and revised, if appropriate. In case of a revision, the unamortised depreciable amount is charged over the remaining useful life of the assets.

**(ii) Taxes**

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits, together with future tax planning strategies.

**(iii) Defined benefit plans**

The cost of the defined benefit gratuity plan is determined using actuarial valuations. An actuarial valuation involves various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

Further details about gratuity obligations are given in Note 13(b).

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<b>3(a). Property, plant and equipment</b>						
Particulars	Vehicles	Motor Bike	Furnitures & Fixture	Office Equipments	Computers	Total
<b>Gross carrying amount</b>						
As at April 01, 2024	558,958	384	1,443	1,106	1,379	563,270
Additions	-	194	-	75	317	586
Disposals/adjustments	(2,020)	(169)	-	-	-	(2,189)
<b>As at March 31, 2025</b>	<b>556,938</b>	<b>409</b>	<b>1,443</b>	<b>1,181</b>	<b>1,696</b>	<b>561,667</b>
<b>Accumulated depreciation</b>						
As at April 01, 2024	146,432	85	903	822	601	148,843
Depreciation	69,544	139	238	129	518	70,568
Disposals/adjustments	(1,058)	(63)	-	-	-	(1,121)
<b>As at March 31, 2025</b>	<b>214,918</b>	<b>161</b>	<b>1,141</b>	<b>951</b>	<b>1,119</b>	<b>218,290</b>
<b>Net carrying value as at March 31, 2025</b>	<b>342,020</b>	<b>248</b>	<b>302</b>	<b>230</b>	<b>577</b>	<b>343,377</b>
<b>Gross carrying amount</b>						
As at April 01, 2025	556,938	409	1,443	1,181	1,696	561,667
Additions	136,157	213	159	173	479	137,181
Disposals/adjustments	-	-	-	-	-	-
<b>As at March 31, 2026</b>	<b>693,095</b>	<b>622</b>	<b>1,602</b>	<b>1,354</b>	<b>2,175</b>	<b>698,848</b>
<b>Accumulated depreciation</b>						
As at April 01, 2025	214,918	161	1,141	951	1,119	218,290
Depreciation	84,946	193	126	108	493	85,866
Disposals/adjustments	-	-	-	-	-	-
<b>As at March 31, 2026</b>	<b>299,864</b>	<b>354</b>	<b>1,267</b>	<b>1,059</b>	<b>1,612</b>	<b>304,156</b>
<b>Net carrying value as at March 31, 2026</b>	<b>393,231</b>	<b>268</b>	<b>335</b>	<b>295</b>	<b>563</b>	<b>394,692</b>

<b>3(b). Right of use assets</b>			
Particulars	Building	Vehicles	Total
<b>Gross carrying amount</b>			
As at April 01, 2024	37,408	9,339	46,747
Additions	-	6,324	6,324
Disposals/adjustments	-	(357)	(357)
<b>As at March 31, 2025</b>	<b>37,408</b>	<b>15,306</b>	<b>52,714</b>
<b>Accumulated depreciation</b>			
As at April 01, 2024	9,673	1,764	11,437
Depreciation	7,500	2,419	9,919
Disposals/adjustments	-	(89)	(89)
<b>As at March 31, 2025</b>	<b>17,173</b>	<b>4,094</b>	<b>21,267</b>
<b>Net carrying value as at March 31, 2025</b>	<b>20,235</b>	<b>11,212</b>	<b>31,447</b>
<b>Gross carrying amount</b>			
As at April 01, 2025	37,408	15,306	52,714
Additions	-	1,190	1,190
Disposals/adjustments	-	-	-
<b>As at March 31, 2026</b>	<b>37,408</b>	<b>16,496</b>	<b>53,904</b>
<b>Accumulated depreciation</b>			
As at April 01, 2025	17,173	4,094	21,267
Depreciation	7,481	3,099	10,580
Disposals/adjustments	-	-	-
<b>As at March 31, 2026</b>	<b>24,654</b>	<b>7,193</b>	<b>31,847</b>
<b>Net carrying value as at March 31, 2026</b>	<b>12,754</b>	<b>9,303</b>	<b>22,057</b>

<b>4. Other intangible assets</b>	
Particulars	Software
<b>Gross carrying amount</b>	
As at April 01, 2024	2,592
Additions	-
<b>As at March 31, 2025</b>	<b>2,592</b>
<b>Accumulated amortisation</b>	
As at April 01, 2024	787
Amortisations	713
<b>As at March 31, 2025</b>	<b>1,500</b>
<b>Net carrying value as at March 31, 2025</b>	<b>1,092</b>
<b>Gross carrying amount</b>	
As at April 01, 2025	2,592
Additions	-
Disposals/adjustments	-
<b>As at March 31, 2026</b>	<b>2,592</b>
<b>Accumulated amortisation</b>	
As at April 01, 2025	1,500
Amortisations	713
Disposals/adjustments	-
<b>As at March 31, 2026</b>	<b>2,213</b>
<b>Net carrying value as at March 31, 2026</b>	<b>379</b>

5. Trade receivables

Unsecured, considered good unless otherwise stated		
- Related party [Refer Note 27]		9,283
- Others	45,686	30,359
Unsecured, credit impaired		
- Others		557
Less: Allowances for credit loss		(557)
<b>Total</b>	<b>45,686</b>	<b>39,642</b>

	As at March 31, 2026	As at March 31, 2025
		9,283
	45,686	30,359
		557
		(557)
<b>Total</b>	<b>45,686</b>	<b>39,642</b>

As at March 31, 2026 and March 31, 2025, there are no disputed trade receivables.

No trade or other receivable are due from directors or other officers of the Company either severally or jointly with any other person.

No trade or other receivable are due from firms or private companies respectively in which any director is a partner, a director or a member.

Trade receivables are non-interest bearing and are generally on terms of 30 to 90 days.

Trade receivables ageing schedule:

Undisputed

Current but not due				
Outstanding for following periods from due date of payment				
Less than 6 Months	14,481	20,542	-	-
6 months – 1 year	-	-	-	-
1-2 years	-	-	-	-
2-3 years	-	-	-	557
More than 3 years	-	-	-	-
Less: Allowances for credit loss				(557)
<b>Total</b>	<b>45,686</b>	<b>39,642</b>	<b>-</b>	<b>-</b>

	Trade receivables - considered good		Trade receivables - credit impaired	
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Current but not due	31,205	19,100	-	-
Outstanding for following periods from due date of payment				
Less than 6 Months	14,481	20,542	-	-
6 months – 1 year	-	-	-	-
1-2 years	-	-	-	-
2-3 years	-	-	-	557
More than 3 years	-	-	-	-
Less: Allowances for credit loss				(557)
<b>Total</b>	<b>45,686</b>	<b>39,642</b>	<b>-</b>	<b>-</b>

6. Cash and cash equivalents\*

Balances with banks		
- in current accounts		33,061
- in deposits with original maturity of less than three months		76,500
<b>Total</b>		<b>109,561</b>

	As at March 31, 2026	As at March 31, 2025
		33,061
		76,500
<b>Total</b>	<b>109,561</b>	<b>106,183</b>

\*Note: There are no repatriation restrictions with regards to cash and cash equivalents as at March 31, 2026 and March 31, 2025.

Changes in liabilities arising from financing activities

	April 01, 2025	Cash flow	Non Cash		March 31, 2026
			Fair value changes	Other non cash items #	
Lease liabilities	34,341	(13,035)	-	4,020	25,326
<b>Total liabilities from financing activities</b>	<b>34,341</b>	<b>(13,035)</b>	<b>-</b>	<b>4,020</b>	<b>25,326</b>

	April 01, 2024	Cash flow	Non Cash		March 31, 2025
			Fair value changes	Other non cash items #	
Lease liabilities	37,053	(11,854)	-	9,142	34,341
<b>Total liabilities from financing activities</b>	<b>37,053</b>	<b>(11,854)</b>	<b>-</b>	<b>9,142</b>	<b>34,341</b>

#Other non cash items includes new leases taken or termination of lease contracts in case of lease liabilities.

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(All amounts in INR "000", unless otherwise stated)

**7. Other bank balances**

Deposits with original maturity of more than three months but less than 12 months  
**Total**

As at March 31, 2026	As at March 31, 2025
170,000	153,500
<b>170,000</b>	<b>153,500</b>

**8(a). Loans**

Loans to employees  
**Total**

As at March 31, 2026	As at March 31, 2025
413	115
<b>413</b>	<b>115</b>

**8(b). Other financial assets**

**Non-current**

Unsecured, considered good

Security deposit

Related party [Refer Note 27]

Others

As at March 31, 2026	As at March 31, 2025
2,834	1,982
12,313	1,740
<b>15,147</b>	<b>3,722</b>

Fixed deposits remaining maturity more than 12 months #

**Total**

2,500	-
<b>17,647</b>	<b>3,722</b>

**Current**

Unsecured, considered good

Security deposit

Related party [Refer Note 27]

Others

Unsecured, credit impaired

Security deposit

360	360
108	9,481
1,150	1,150
<b>1,618</b>	<b>10,991</b>

Less: Allowances for credit loss

(1,150)	(1,150)
<b>468</b>	<b>9,841</b>

Interest accrued on fixed deposits

Unbilled revenue [Refer Note 16 (b)]

Fixed deposits remaining maturity less than 12 months #

**Total**

2,816	2,845
49,470	31,096
699	689
<b>53,453</b>	<b>44,471</b>

The Company has not granted any loans or advances in the nature of loans to promoters, directors, KMPs and other related parties (as defined under the Companies Act, 2013), either severally or jointly with any other person, that are repayable on demand or without specifying any terms or period of repayment.

# The above deposits are held as lien by banks against bank guarantee issued to customers.

**9. Other assets**

**Non-current**

Prepaid expense

Capital advance - unsecured, considered good

**Total**

As at March 31, 2026	As at March 31, 2025
99	1,185
-	39,197
<b>99</b>	<b>40,382</b>

**Current**

Prepaid expense

Balances in wallet\*

Advance to vendors - unsecured, considered good

Unsecured, considered good

Advance to employees

Unsecured, credit impaired

Advance to employees

11,405	10,612
11,811	12,935
573	-
10,236	7,995
188	-
<b>34,213</b>	<b>31,542</b>

Less: Allowances for credit loss

**Total**

(188)	-
<b>34,025</b>	<b>31,542</b>

\*These are balances in electronic wallets for fuel, fastag and driver advance against which the Company will receive services in the future.

**10. Non-current tax assets**

Advance tax (Net of provisions: Nil (previous year: Nil))

**Total**

As at March 31, 2026	As at March 31, 2025
34,793	15,697
<b>34,793</b>	<b>15,697</b>

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## 11. Equity share capital

	As at March 31, 2026	As at March 31, 2025
<b>Authorised:</b>		
10,00,00,000 equity shares of INR 10 each (March 31, 2025: 10,00,00,000 equity shares of INR 10 each)	1,000,000	1,000,000
<b>Issued, Subscribed and paid up:</b>		
9,20,00,000 equity shares of INR 10 each, fully paid-up (March 31, 2025: 9,20,00,000 equity shares of INR 10 each, fully paid-up)	920,000	920,000
<b>Total</b>	<b>920,000</b>	<b>920,000</b>

### a. Reconciliation of the share outstanding at the beginning and at the end of the year

	As at March 31, 2026		As at March 31, 2025	
	Numbers	Amount	Numbers	Amount
Balance at the beginning of year	92,000,000	920,000	92,000,000	920,000
Issued during the year	-	-	-	-
Balance at the end of year	<b>92,000,000</b>	<b>920,000</b>	<b>92,000,000</b>	<b>920,000</b>

### b. Rights, preferences and restrictions attached to shares

#### Equity Shares:

The Company has only one class of equity shares having a par value of INR 10 per share. Each holder of equity is entitled to one vote per share held. The Company declares and pays dividends in Indian rupees. The dividend, if proposed by the Board of Directors, is subject to the approval of the shareholders in the Annual General Meeting, except in case of interim dividend.

In the event of liquidation of the Company, the equity shareholders are eligible to receive the remaining assets of the Company, after distribution of all preferential amounts, in proportion to their share holding.

### c. Details of shares held by shareholders holding more than 5% of shares in the Company

	As at March 31, 2026		As at March 31, 2025	
	Nos.	% of holding	Nos.	% of holding
<b>Equity shares:</b>				
Samvardhana Motherson Global Carriers Limited (includes nominee shares)	46,000,000	50.00%	46,000,000	50.00%
Hamakyorex Co. Ltd. - Japan	46,000,000	50.00%	46,000,000	50.00%

### d. Shareholding by Holding Company

	As at March 31, 2026		As at March 31, 2025	
	Nos.	% of holding	Nos.	% of holding
<b>Equity shares:</b>				
Samvardhana Motherson Global Carriers Limited (includes nominee shares) (Samvardhana Motherson International Limited being ultimate holding Company)	46,000,000	50.00%	46,000,000	50.00%

### e. Details of shares held by Promoters of the Company

	As at March 31, 2026		As at March 31, 2025	
	Nos.	% of holding	Nos.	% of holding
<b>Equity shares:</b>				
Samvardhana Motherson Global Carriers Limited (includes nominee shares)	46,000,000	50.00%	46,000,000	50.00%
Hamakyorex Co. Ltd. - Japan	46,000,000	50.00%	46,000,000	50.00%

## 12. Reserves and surplus

	As at March 31, 2026	As at March 31, 2025
Retained earnings (i)	(145,565)	(215,736)
<b>Total reserves and surplus</b>	<b>(145,565)</b>	<b>(215,736)</b>

### (i) Retained earnings

	As at March 31, 2026	As at March 31, 2025
Opening balance	(215,736)	(224,134)
Profit during the year	70,605	7,367
Other comprehensive income for the year, net of tax	(434)	1,031
<b>Closing balance</b>	<b>(145,565)</b>	<b>(215,736)</b>

#### Retained earnings

Retained earnings represents cumulative profits/(losses) of the Company. This reserve can be utilised in accordance with the provisions of Companies Act, 2013.

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13(a). Lease liabilities

	As at March 31, 2026		As at March 31, 2025	
	Current	Non-current	Current	Non-current
Lease liabilities	11,912	13,414	10,213	24,128
<b>Total</b>	<b>11,912</b>	<b>13,414</b>	<b>10,213</b>	<b>24,128</b>

**Company as a lessee**

The Company has lease contracts for buildings and vehicles used in its operations. The lease terms is of 5 years. The Company's obligations under its leases are secured by the lessor's title to the leased assets. Generally, the Company is restricted from assigning and subleasing the leased assets. The Company also has certain leases with lease terms of 12 months or less and leases of assets with low value. The Company applies the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

Set out below are the carrying amounts of lease liabilities recognised and the movements during the year:

Lease liabilities	As at March 31, 2026	As at March 31, 2025
At the beginning of the year	34,341	37,053
Additions during the year	1,190	5,711
Finance cost	2,830	3,431
Gross value at the end of the year	38,361	46,195
Payments made during the year	13,035	11,854
<b>Net value at the end of the year</b>	<b>25,326</b>	<b>34,341</b>
<b>Other items included in statement of profit and loss during the year:</b>		
Short term and low value lease payments	717	1,459
Current	11,912	24,128
Non-current	13,414	10,212

13(b). Employee benefit obligations

	As at March 31, 2026		As at March 31, 2025	
	Current	Non-current	Current	Non-current
Gratuity	848	6,537	717	6,452
Compensated absences	4,296	-	5,315	-
<b>Total</b>	<b>5,144</b>	<b>6,537</b>	<b>6,032</b>	<b>6,452</b>

The long term defined employee benefits and contribution schemes of the Company are as under:

A. Defined Benefit Schemes

**Gratuity**

Every employee is entitled to a benefit equivalent to fifteen days' salary last drawn for each completed year of service in line with the Payment of Gratuity Act, 1972. The same is payable at the time of separation from the Company or retirement, whichever is earlier. The benefits vest after five years of continuous service. The plan is unfunded.

The reconciliation of opening and closing balances of the present value of the defined benefit obligations are as below:

(i) Present value of defined benefit obligation

**Obligations at year beginning**

	For the year ended March 31, 2026	For the year ended March 31, 2025
Service Cost - Current	1,733	1,871
Service Cost - Past	12	-
Interest expense	505	457
<b>Amount recognised in profit or loss</b>	<b>2,250</b>	<b>2,328</b>

**Remeasurements**

Actuarial (gain) / loss from change in financial assumption	(369)	91
Actuarial (gain) / loss from change in demographic assumption	-	-
Experience (gains)/losses	803	(1,122)
<b>Amount recognised in other comprehensive income</b>	<b>434</b>	<b>(1,030)</b>

**Payment from plan:**

Adjustment on transfer of employees	(2,307)	(274)
Benefit payments	(161)	(152)
	<b>(2,468)</b>	<b>(426)</b>

**Obligations at year end**

	<b>7,385</b>	<b>7,169</b>
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(ii) Assets and liabilities recognized in the balance sheet

	For the year ended March 31, 2026	For the year ended March 31, 2025
Present value of the defined benefit obligations	7,385	7,169
Fair value of the plan assets (the company has not made any investment in plan assets)	-	-
<b>Amount recognized as liability</b>	<b>7,385</b>	<b>7,169</b>

(iii) Defined benefit obligations cost for the year:

	For the year ended March 31, 2026	For the year ended March 31, 2025
Service Cost - Current	1,733	1,871
Service Cost - Past	12	-
Interest Cost (net)	505	457
Actuarial (gain) / loss	434	(1,030)
<b>Net defined benefit obligations cost</b>	<b>2,684</b>	<b>1,298</b>

(iv) Actuarial assumptions:

	March 31, 2026	March 31, 2025
Discount rate per annum	7.90%	7.04%
Future salary increases	8.00%	8.00%

**Note:** Estimate of future increases considered in actuarial valuation takes account of inflation, seniority, promotion and other relevant factors such as supply and demand in the employment market.

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**(v) Sensitivity analysis**

The sensitivity of defined benefit obligation to changes in the weighted principal assumptions is :

	Change in Assumption		Impact	Increase in Assumption		Impact	Decrease in Assumption	
	March 31, 2026	March 31, 2025		March 31, 2026	March 31, 2025		March 31, 2026	March 31, 2025
Discount Rate per annum	0.50%	0.50%	Decrease by	(204)	(218)	Increase by	215	230
Future salary increases	0.50%	0.50%	Increase by	214	227	Decrease by	(205)	(217)

The above sensitivity analysis is based on a change in assumption while holding all the other assumptions constant. In practice, this is unlikely to occur, and change in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the defined benefit liability recognised in balance sheet.

**(vi) Risk exposure**

The gratuity scheme is a final salary Defined Benefit Plan that provides for lump sum payment made on exit either by way of retirement, death, disability, voluntary withdrawal. The benefits are defined on the basis of final salary and the period of service and paid as lump sum at exit. The plan design means the risk commonly affecting the liabilities and the financial results are expected to be:

**(a) Interest rate risk:** The defined benefit obligation calculated uses a discount rate based on government bonds, if bond yield fall, the defined benefit obligation will tend to increase.

**(b) Salary inflation risk:** Higher than expected increases in salary will increase the defined benefit obligation.

**(vii) Defined benefit liability and employer contributions**

Weighted average duration of the defined benefit obligation is 4.99 years (March 31, 2025 4.88 years)

Expected benefit payments are as follows:

	Less than a year	Between 1-2 years	Between 2-5 years	Over 5 years	Total
<b>March 31, 2026</b>					
Defined benefit obligation (gratuity)	848	1,009	2,244	3,284	<b>7,385</b>
<b>March 31, 2025</b>					
Defined benefit obligation (gratuity)	717	796	2,058	3,598	<b>7,169</b>

**B. Defined contribution schemes**

The Company deposits an amount determined at a fixed percentage of basic pay every month to the state administered Provident Fund and Employee State Insurance (ESI) for the benefit of the employees.

Amount recognised in the Statement of profit & loss is as follows:

	For the year ended March 31, 2026	For the year ended March 31, 2025
Employee state insurance and Labour welfare fund	1,328	1,413
Provident fund	6,815	7,525
<b>Total</b>	<b>8,143</b>	<b>8,938</b>

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14(a). Trade payables

Total outstanding dues of micro and small enterprises (Refer note 30) \*  
Total outstanding dues of creditors other than micro and small enterprises\*  
**Total**

As at March 31, 2026	As at March 31, 2025
3,322	1,427
44,416	39,420
<b>47,738</b>	<b>40,847</b>

\* Including payable to related parties amounting of INR 503 as at March 31, 2026 and INR 907 as at March 31, 2025. (Refer note 27)

Trade payables ageing schedule:  
As at March 31, 2026

Current but not due  
Outstanding for following periods from due date of payment  
Less than 1 year  
1-2 years  
2-3 years  
More than 3 years  
**Total**

Total outstanding dues of micro enterprises and small enterprises	Total outstanding dues of creditors other than micro enterprises and small enterprises	Disputed dues of micro enterprises and small enterprises	Disputed dues of creditors other than micro enterprises and small enterprises
-	40,259	-	-
3,322	3,994	-	-
-	9	-	-
-	154	-	-
-	-	-	-
<b>3,322</b>	<b>44,416</b>	-	-

Trade payables ageing schedule:  
As at March 31, 2025

Current but not due  
Outstanding for following periods from due date of payment  
Less than 1 year  
1-2 years  
2-3 years  
More than 3 years  
**Total**

Total outstanding dues of micro enterprises and small enterprises	Total outstanding dues of creditors other than micro enterprises and small enterprises	Disputed dues of micro enterprises and small enterprises	Disputed dues of creditors other than micro enterprises and small enterprises
1,427	39,177	-	-
-	243	-	-
-	-	-	-
-	-	-	-
-	-	-	-
<b>1,427</b>	<b>39,420</b>	-	-

14(b). Other financial liabilities

Employee benefits payable  
Security Deposit received against leased vehicle provided to employees  
Payable for capital assets

**Total**

As at March 31, 2026	As at March 31, 2025
6,703	8,734
1,285	914
308	308
<b>8,296</b>	<b>9,956</b>

There are no amounts which are required to be transferred to the Investor Education and Protection Fund under Section 125 of Companies Act, 2013 as at March 31, 2026 and March 31, 2025.  
The Company has no sanctioned working capital limit.

15. Other current liabilities

Statutory dues  
**Total**

As at March 31, 2026	As at March 31, 2025
15,329	9,278
<b>15,329</b>	<b>9,278</b>

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**16. Revenue from contracts with customers**

Revenue from logistics service  
Management consultancy income (Refer note 27)  
**Total revenue from contracts with customers**

	<b>For the year ended</b>	<b>For the year ended</b>
	<b>March 31, 2026</b>	<b>March 31, 2025</b>
	916,142	726,620
	-	8,595
	<b>916,142</b>	<b>735,215</b>

**a. Timing of revenue from contracts with customers**

Services transferred over the time  
Services transferred at point in time

	916,142	735,215
	-	-
	<b>916,142</b>	<b>735,215</b>

**b. Contract balances**

Trade Receivables (Unconditional right to consideration)  
Contract assets (Refer note (i) below) [Refer note 8(b)]

	45,686	39,642
	49,470	31,096

**Note:**

(i). The contract assets primarily relate to the Company's rights to consideration for services rendered but not billed at the reporting date. The contract assets are transferred to the receivables when the rights become unconditional.

**17. Other income**

Interest income from bank deposits  
Interest income from security deposits  
Interest on income tax refund  
Other miscellaneous income

	<b>For the year ended</b>	<b>For the year ended</b>
	<b>March 31, 2026</b>	<b>March 31, 2025</b>
	10,305	14,869
	1,256	1,052
	-	729
	1,201	-
	<b>12,762</b>	<b>16,650</b>

**Total**

Interest income from security deposits includes interest income from financial assets at amortised cost

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**18. Fuel, handling and servicing costs**

	For the year ended March 31, 2026	For the year ended March 31, 2025
Fuel charges	293,324	254,799
Toll and other route charges	150,420	125,615
Freight, loading and unloading charges	93,091	71,333
Repair and maintenance expense - vehicles	23,995	19,456
Tyre usage charges	24,003	21,095
Vehicle insurance and permit charges	16,302	13,190
	<b>601,135</b>	<b>505,488</b>

**19. Employee benefit expense\***

	For the year ended March 31, 2026	For the year ended March 31, 2025
Salary, wages & bonus	98,959	105,598
Gratuity expense [Refer note 13(b)]	2,250	2,328
Contribution to provident fund & other fund [Refer note 13(b)]	8,143	8,938
Staff welfare expense	5,346	3,986
	<b>114,698</b>	<b>120,850</b>

\* On 21 November 2025, the Government of India notified four Labour Codes, namely the Code on Wages, 2019, the Code on Social Security, 2020, the Industrial Relations Code, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020 (collectively, the "Labour Codes"), consolidating 29 erstwhile labour laws. Subsequently, the Ministry of Labour & Employment issued draft Central Rules and FAQs to facilitate assessment of the financial implications arising from changes in the regulatory framework.

Based on management's assessment of the impact of the notified provisions of the Labour Codes, supported by draft Rules, FAQs and external legal opinion, the Company has recognised an additional expense of INR 24 towards gratuity and leave encashment liabilities.

The Company continues to monitor the issuance and finalisation of Central and State Rules and further clarifications from the Government in respect of other aspects of the Labour Codes. Any additional impact arising from such developments will be assessed and appropriately accounted for in the Financial Statements as and when such rules are notified or clarifications are issued.

**20. Finance cost**

	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest on lease liabilities	2,830	3,431
	<b>2,830</b>	<b>3,431</b>

**21. Depreciation and amortisation expense**

	For the year ended March 31, 2026	For the year ended March 31, 2025
Depreciation on property, plant and equipment	85,865	70,567
Depreciation of right of use assets	10,580	9,919
Amortization of intangible assets	713	713
	<b>97,158</b>	<b>81,199</b>

**22. Other expense**

	For the year ended March 31, 2026	For the year ended March 31, 2025
Rent [Refer Note 13(a)]	717	1,459
Legal and professional expense	6,465	5,343
IT and software expense	9,463	11,569
Business promotion expense	-	184
Travelling and conveyance expenses	2,446	4,113
Repair and maintenance expense - others	1,425	963
Security expenses	1,454	1,441
Contractual manpower expenses	14,617	2,632
Rates & taxes	91	222
Audit fee (Refer Note (a) below)	847	806
Office expenses	1,160	705
Electricity & power cost	815	613
Provision for doubtful debts	188	-
Loss on sale/disposal/discard of assets	-	899
Other miscellaneous expenses	2,790	2,581
<b>Total</b>	<b>42,478</b>	<b>33,530</b>

**(a): Payment to auditors:****As Auditor:**

Audit fee	807	768
Reimbursement of expenses	40	38
<b>Total</b>	<b>847</b>	<b>806</b>

(b) Since the Company does not meet the prescribed criteria during the year, the provision of Corporate Social Responsibility (CSR) under section 135 of the Companies Act, 2013 is not applicable on the Company.

**23. Earnings per share**

	For the year ended March 31, 2026	For the year ended March 31, 2025
<b>a) Basic</b>		
Net profit after tax available for equity shareholders	70,605	7,367
Weighted average number of equity shares	92,000	92,000
<b>Basic earnings per share (In INR)</b>	<b>0.77</b>	<b>0.08</b>
<b>b) Diluted *</b>		
Net profit after tax available for equity shareholders	70,605	7,367
Weighted average number of equity shares	92,000	92,000
<b>Diluted earnings per share (In INR)</b>	<b>0.77</b>	<b>0.08</b>

\* The Company does not have any potential equity shares and thus, weighted average number of shares for computation of basic EPS and diluted EPS remains same.

**24. Fair value measurements****Financial instruments by category**

	As at March 31, 2026			As at March 31, 2025		
	FVTPL	FVTOCI	Amortised Cost	FVTPL	FVTOCI	Amortised Cost
<b>Financial assets</b>						
Trade receivables	-	-	45,686	-	-	39,642
Cash and cash equivalents	-	-	109,561	-	-	106,183
Other bank balances	-	-	170,000	-	-	153,500
Loans	-	-	413	-	-	115
Other financial assets	-	-	71,100	-	-	48,193
<b>Total financial assets</b>	-	-	<b>396,760</b>	-	-	<b>347,633</b>
<b>Financial liabilities</b>						
Borrowings*	-	-	-	-	-	-
Trade payables	-	-	47,738	-	-	40,847
Lease liabilities	-	-	25,326	-	-	34,341
Other financial liabilities	-	-	8,296	-	-	9,956
<b>Total financial liabilities</b>	-	-	<b>81,360</b>	-	-	<b>85,144</b>

The carrying amounts of current financial assets and current financial liabilities i.e. trade receivables, loans, other financial assets, trade payables, short term borrowings and other financial liabilities are considered to be the same as their fair values, due to their short-term nature.

**i. Fair value of non-current financial assets and liabilities measured at amortised cost**

	As at March 31, 2026		As at March 31, 2025	
	Carrying amount	Fair value	Carrying amount	Fair value
<b>Financial assets</b>				
Security deposits	15,147	15,147	3,722	3,722
	<b>15,147</b>	<b>15,147</b>	<b>3,722</b>	<b>3,722</b>
<b>Financial liabilities</b>				
Lease liabilities	13,414	13,414	24,128	24,128
	<b>13,414</b>	<b>13,414</b>	<b>24,128</b>	<b>24,128</b>

The carrying amounts of trade receivables, cash and cash equivalents, loans, other financial assets, trade payables and other financial liabilities are considered to be the same as their face values.

**ii. Fair value hierarchy**

Non-current assets and liabilities which are measured at amortised cost for which fair values are disclosed

	As at March 31, 2026			As at March 31, 2025		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
<b>Financial assets</b>						
Security deposits	-	-	15,147	-	-	3,722
<b>Total financial assets</b>	-	-	<b>15,147</b>	-	-	<b>3,722</b>
<b>Financial liabilities</b>						
Lease liabilities	-	-	13,414	-	-	24,128
<b>Total financial liabilities</b>	-	-	<b>13,414</b>	-	-	<b>24,128</b>

Level 1: This hierarchy includes financial instruments measured using quoted prices.

Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity securities included in level 3.

Note: The fair value of the financial instruments covered under level 3 is determined using discounted cash flow analysis.

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**25. Financial risk management**

The Company is engaged in providing logistic services to Original Equipment Manufactures (OEMs) for transportation of vehicles. The regulations, instructions, implementation rules and in particular, the regular communication throughout the tightly controlled management process consisting of planning, controlling and monitoring collectively form the risk management system used to define, record and minimise operating, financial and strategic risks. Below notes explain the sources of risks in which the Company is exposed to and how it manages the risks:

**Market risk:**

Market risk is the risk that the fair value of future cash flows of financial instruments will fluctuate because of changes in market price/rate. Market risk comprises: Price risk, Foreign currency risk, Interest rate risk, Credit risk and Liquidity risk.

**A. Price risk:**

Fluctuation in fuel prices in global market affects directly and indirectly the price of fuel used by the Company.

One of the key component of direct cost of the Company is fuel. The fuel price is governed by the state government which varies from state to state. If there are substantial fluctuations in the price of fuel in a any particular state, the Company can mitigate risk through optimising their buying other states where rates are cheaper.

**B. Foreign currency risk:**

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities (when revenue or expense is denominated in a foreign currency). The exchange variations in India has mainly impacted the imports.

The Company has limited foreign currency exposure. The Company does not have any derivative instruments outstanding at the end of reporting periods and further there is no unhedged foreign currency exposure as at year ended March 31, 2026 and March 31, 2025.

**C. Interest rate risk:**

Interest rate risk is the risk that the fair value of future cash flows of the financial instruments will fluctuate because of changes in market interest rates. The Company has no borrowings (excluding lease liabilities) during March 31, 2026 and March 31, 2025.

**D. Credit risk:**

The credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations towards the Company and arises principally from the Company's receivables from customers and deposits with banking institutions. The maximum amount of the credit exposure is equal to the carrying amounts of these receivables.

The Company has developed guidelines for the management of credit risk from trade receivables. The Company's primary customers are major Indian automobile manufacturers. Clients are subjected to credit assessments as a precautionary measure, and the adherence of all clients to payment due dates is monitored on an on-going basis, thereby practically eliminating the risk of default. The Company has deposited liquid funds at various institutions. Primary institutions are major Indian banks. In long term credit ratings these institutions are considered to be investment grade. Also, no impairment loss has been recorded in respect of fixed deposits.

**E. Liquidity risk:**

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial assets. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. The Company has sufficient capital in their books which is kept in form of short term fixed deposits that can be utilised to mitigate the any short term liquidity risk.

**Maturities of financial liabilities**

The tables below analyse the Company's financial liabilities into relevant maturity groupings based on their contractual maturities for all non-derivative liabilities. The Company has no derivative financial liabilities as at March 31, 2026 and March 31, 2025:

	Undiscounted values			Total
	Upto 1 year	1 to 5 years	More than 5 years	
<b>March 31, 2026</b>				
Trade payables	47,738	-	-	47,738
Lease liabilities	13,803	14,443	-	28,246
Other financial liabilities	8,296	-	-	8,296
<b>Total non-derivative liabilities</b>	<b>69,837</b>	<b>14,443</b>	-	<b>84,280</b>
<b>March 31, 2025</b>				
Trade payables	40,847	-	-	40,847
Lease liabilities	12,588	39,806	-	52,394
Other financial liabilities	9,956	-	-	9,956
<b>Total non-derivative liabilities</b>	<b>63,391</b>	<b>39,806</b>	-	<b>103,197</b>

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**26. Capital management**

**Risk management**

The Company's objectives when managing capital is to safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and maintain an optimal capital structure to reduce the cost of capital.

Consistent with others in the industry, the Company monitors net debt to total equity ratio i.e. net debt (total borrowings and lease liabilities net of cash and cash equivalents) divided by total equity.

The Company's strategy is to ensure that the net debt to total equity is managed at an optimal level considering the above factors. The net debt to total equity ratio are as follows:

	<u>As at March 31, 2026</u>	<u>As at March 31, 2025</u>
Net debt *	(84,234)	(71,842)
Total equity	774,435	704,264
<b>Net debt to total equity</b>	<b>(0.11)</b>	<b>(0.10)</b>

\* This does not includes balance in fixed deposits with original maturity of more than three months but less than 12 months (refer note 7).

**27.a. Related Party Disclosures**

Related party disclosures, as required by Ind AS 24, "Related Party Disclosures", are given below:

<b>a) Ultimate Holding Company</b>	Samvardhana Motherson International Limited [SAMIL]
<b>b) Promoters / Entities having control over the entity</b>	Samvardhana Motherson Global Carriers Limited
<b>c) Other Promoter Group Entities</b>	Motherson Auto Limited Motherson Lease Solution Limited Spirited Auto Cars (I) Limited Spirited Motor Vehicles Limited
<b>d) Entity having significant influence over the entity</b>	Hamakyorex Co., Ltd.
<b>e) Fellow Subsidiary, Associates and Joint ventures (JV) of Samvardhana Motherson International Limited</b>	Motherson Technology Services Limited (earlier known as Motherson Sumi Infotech & Designs) Motherson Air Travel Agencies Limited MSSL Japan Limited
<b>Board of Directors</b>	Mr. Sanjay Mehta (resigned w.e.f May 06, 2025) Mr. Tsuyoshi Yamaoka Mr. Yoshiyuki Takeuchi Mr. Rajesh Goel Mr. Arjun Kochhar (appointed w.e.f May 06, 2025)
<b>Key Management Personnel</b>	Mr. Arjun Kochhar, COO, Logistics Solutions Vertical of SAMIL (Upto April 30, 2025) Mr. Nitin Sharma, COO and Manager Mr. Gaurav Pahwa, CFO Ms. Divya Rastogi, CS

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27.b. Details of transactions, in the ordinary course of business at commercial terms, and balances with related parties as mentioned in 26(a) above:

(i) Transactions with related parties during the year ended

Sr. No	Particulars	Ultimate Holding and Promoters Company having control over the entity		Entity having significant influence over the entity		Key Managerial Personnel		Other Promoter Group Entities		Fellow Subsidiary, Associates and JVs	
		March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025	March 31, 2026	March 31, 2025
1	Sales of service	-	8,595	-	-	-	-	-	-	-	-
2	IT manpower and software cost	-	-	-	-	-	-	-	-	4,459	3,264
3	Travelling expense	-	-	-	-	-	-	-	-	2,772	2,227
4	Legal professional charges	5,089	4,439	-	-	-	-	20	-	-	-
5	Business promotion expense	-	-	-	-	-	-	-	-	-	184
6	Other expense	2,975	104	-	-	-	-	-	-	951	-
7	Repair and maintenance expense - vehicles	-	-	-	-	-	-	2,061	2,230	-	-
8	Rent paid	-	-	-	-	-	-	3,737	3,212	36	100
9	Reimbursement of expense paid	-	-	-	458	-	-	-	-	-	-
10	Purchase of fixed assets	-	-	-	-	-	-	71,300	-	479	320
11	Security deposit paid	-	-	-	-	-	-	531	944	-	-
12	Security deposit refund	-	-	-	-	-	-	-	870	-	-
13	Remuneration paid	-	-	-	-	12,800	24,482	-	-	-	-
14	Capital advance paid	-	-	-	-	-	-	-	39,000	-	-

(ii) Outstanding balances

Sr. No	Particulars	Ultimate Holding and Promoters Company having control over the entity		Entity having significant influence over the entity		Key Managerial Personnel		Other Promoter Group Entities		Fellow Subsidiary, Associates and JVs	
		At at March 31, 2026	As at March 31, 2025	At at March 31, 2026	As at March 31, 2025	At at March 31, 2026	As at March 31, 2025	At at March 31, 2026	As at March 31, 2025	At at March 31, 2026	As at March 31, 2025
1	Security deposits	-	-	-	-	-	-	3,194	2,451	-	-
2	Trade payables	1,425	486	-	-	-	-	30	110	1,487	311
3	Trade receivables	-	9,283	-	-	-	-	-	-	-	-
4	Capital advance	-	-	-	-	-	-	-	39,000	-	-
5	Other receivables	-	-	-	-	-	-	-	-	-	-

i.) Transactions relating to sales and purchase of goods with related parties during the year are based on the arms length. All other transactions were made on normal commercial terms and conditions and at market rates.

ii.) As the liabilities for defined benefit obligations are provided based on actuarial valuation for the Company as a whole, the amount pertaining to Key management personnel has not been included.

iii.) All outstanding balances are unsecured and are repayable/ receivable in cash. Amounts are interest free as receivable / payable in short term.

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**28(a). Segment Information:**

**Description of segments and principal activities**

The Company is primarily in the business of providing logistic services by all means of transportation by land, sea, rail, inland waterways, air and multimodal transport etc. including services for management of warehouses & logistics and related services.

Operating segments are reported in a manner consistent with the internal reporting to the board of directors (BOD) of the Company. The BOD is responsible for allocating resources and assessing performance of the operating segments. The Company has monthly review and forecasting procedure in place and BOD reviews the operations of the Company as a whole, hence there are no reportable segments as per Ind AS 108 "Operating Segments".

**Information about geographical areas:**

The following information discloses revenue from external customers based on geographical areas:

The following information discloses revenue from external customers based on geographical areas:

**(i). Revenue from external customers**

	<b>For the year ended March 31, 2026</b>	<b>For the year ended March 31, 2025</b>
India	916,142	735,215
Outside India	-	-
	<b>916,142</b>	<b>735,215</b>

**(ii). Segment assets**

Total of non-current assets other than right of use assets, financial instruments, non current tax assets and deferred tax assets broken down by location of the assets, is shown below:

	<b>For the year ended March 31, 2026</b>	<b>For the year ended March 31, 2025</b>
India	395,170	384,850
Outside India	-	-
	<b>395,170</b>	<b>384,850</b>

**(iii). Revenues from transactions with a single external customer amounting to 10 percent or more of the Company's revenues is as follows :**

	<b>For the year ended March 31, 2026</b>	<b>For the year ended March 31, 2025</b>
Customer 1	364,145	361,636
Customer 2	184,088	139,414
Customer 3	131,766	96,398
	<b>679,999</b>	<b>597,448</b>

**28(b). Capital Commitments**

Capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

**Property, plant and equipment**

Estimated value of contracts in capital account remaining to be executed,  
(Net of advances of INR Nil (March 31, 2025: INR 39,000)

	<b>As at March 31, 2026</b>	<b>As at March 31, 2025</b>
	-	89,850
	<b>-</b>	<b>89,850</b>

**29. Reconciliation of tax expense and the accounting profit multiplied by tax rate**

Profit before income tax expense  
Statutory income tax rate  
Tax expense at statutory income tax rate  
Tax effect of unrecognized tax losses\*  
**Income tax expense**

	<b>For the year ended March 31, 2026</b>	<b>For the year ended March 31, 2025</b>
	70,605	7,367
	25.17%	25.17%
	17,770	1,854
	(17,770)	(1,854)
	<b>-</b>	<b>-</b>

\*Note: Considering history of losses, no deferred tax asset has been recognized, also refer note 31.

**30. Due to micro and small enterprises**

The Company has certain dues to suppliers registered under Micro, Small and Medium Enterprises Development Act, 2006 ('MSMED Act'). The disclosures pursuant to the said MSMED Act is as follows:

<b>Particulars</b>	<b>March 31, 2026</b>	<b>March 31, 2025</b>
Principal amount due to suppliers registered under the MSMED Act and remaining unpaid as at year end	3,322	1,427
Interest due to suppliers registered under the MSMED Act and remaining unpaid as at year end	-	-
Principal amounts paid to suppliers registered under the MSMED Act, beyond the appointed day during the year	-	-
Interest paid, other than under Section 16 of MSMED Act, to suppliers registered under the MSMED Act, beyond the appointed day during the year	-	-
Interest paid, under Section 16 of MSMED Act, to suppliers registered under the MSMED Act, beyond the appointed day during the year	-	-
Interest due and payable towards suppliers registered under MSMED Act, for payments already made	-	-
Further interest remaining due and payable for earlier years	-	-

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31. Accounting for taxes on income

Components of deferred tax assets/liabilities are:

Particulars	As at March 31, 2026	As at March 31, 2025
<b>Deferred tax asset</b>		
Tax losses (unabsorbed depreciation and unabsorbed business losses)	66,842	82,457
Provision for employee benefit obligations	2,940	3,142
Others	1,243	836
<b>Deferred tax liabilities</b>		
Property, plant and equipment and intangible assets (net of right-of-use assets & lease liabilities)	(39,808)	(36,657)
<b>Net deferred tax asset</b>	<b>31,217</b>	<b>49,778</b>
Less: unrecognised deferred tax assets	(31,217)	(49,778)
<b>Recognised deferred tax asset</b>	<b>-</b>	<b>-</b>

1. Deferred tax assets and deferred tax liabilities have been offset to the extent they relate to the same governing taxation laws.

2. In view of the Company's past financial performance and future profit projections, the Company does not expect that it shall generate sufficient future taxable income to fully recover the brought forward losses and unabsorbed depreciation, hence deferred tax assets have been created only to the extent of deferred tax liabilities.

3. The Company in March 31, 2024, elected to exercise the option permitted under section 115BAA of the Income Tax Act, 1961 as introduced by the Taxation Laws (Amendment) Ordinance, 2019. Accordingly, the Company has recognised provision for Income Tax for the year and re-measured its deferred tax asset (or/and deferred tax liability) basis the rate prescribed in the said section.

**Expiry of unused tax losses/unused tax credit on which no deferred tax asset has been recognised:**

Year ended March 31, 2026	Within 1 year	1-5 years	More than 5 years	No Expiry	Total
Business losses	-	65,811	16,876	-	82,687
Depreciation	-	-	-	182,899	182,899
<b>Total</b>	<b>-</b>	<b>65,811</b>	<b>16,876</b>	<b>182,899</b>	<b>265,586</b>
Year ended March 31, 2025	Within 1 year	1-5 years	More than 5 years	No Expiry	Total
Business losses	-	143,563	-	-	143,563
Depreciation	-	-	-	184,064	184,064
<b>Total</b>	<b>-</b>	<b>143,563</b>	<b>-</b>	<b>184,064</b>	<b>327,627</b>

32 Other statutory information:

(i) There are no transactions with companies that are struck off under section 248 of the Companies Act, 2013 or Section 560 of the Companies Act, 1956.

(ii) There are no proceeding that has been initiated or pending against the Company for holding any Benami property under the The Benami Transactions (Prohibition) Act, 1988 and rules thereunder.

(iii) The Company does not have any charges or satisfaction that is yet to be registered with ROC beyond the statutory period.

(iv) The Company has not traded or invested in Crypto currency or Virtual Currency during the year.

(v) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or

(b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

(vi) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or

(b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(vii) The Company does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).

(viii) The Company is not declared wilful defaulter by any bank or financial institution or other lender.

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## 33 Disclosure of ratios as required under Schedule III of the Companies Act, 2013

	As at March 31, 2026	As at March 31, 2025	% Change	Reason for variance
(a) <b>Current ratio (in times)</b> [Current assets / Current liabilities]	4.67	4.92	-5.0%	
(b) <b>Debt equity ratio (in times)</b> [Total Debt / Total Equity] Total Debt = Long term borrowing including current maturities + short term borrowing + Lease liabilities	0.03	0.05	-32.9%	Refer Note (i)
(c) <b>Debt service coverage ratio (in times)</b> [(Net Profit after taxes + Non cash operating expenses) / (Interest & Lease Payments + Principal Repayments)]	14.32	9.01	59.0%	Refer Note (ii)
(d) <b>Return on Equity ratio (in times)</b> [Net Profits after taxes / Average Total Equity]	0.10	0.01	807.4%	Refer Note (ii)
(e) <b>Inventory turnover (in times)</b> [Cost of goods sold / Average inventory]	Not applicable	Not applicable		
(f) <b>Trade Receivable Turnover (in times)</b> [Net Sales / Average trade receivables]	21.47	20.37	5.4%	
(g) <b>Trade Payable Turnover (in times)</b> [Net Purchases / Average trade payable]	0.96	0.87	10.6%	
(h) <b>Net Capital Turnover (in times)</b> [Net Sales / (Current assets – Current liabilities)]	2.94	2.67	9.9%	
(i) <b>Net profit margin (%)</b> [Net Profit / (Total sales - Sales return)]	7.7%	1.0%	669.1%	Refer Note (ii)
(j) <b>Return on Capital Employed (%)</b> [Earnings before interest and tax / Average Capital Employed] Capital Employed = Tangible Net Worth + Total Debt + Deferred Tax Liability	9.5%	1.5%	550.5%	Refer Note (ii)
(k) <b>Return on Investment</b> [Interest (Finance Income) / Investment]	Not applicable	Not applicable		

**Note:**

In accordance with the requirements, changes in ratios of more than 25% as compared to previous year have been explained.

(i) The debt service coverage ratio has decreased primarily due to a significant increase in profit during the financial year ended March 31, 2026.

(ii) Earnings before interest and tax for the year ended March 31, 2026 increased due to an expansion in fleet size, along with an improvement in operating profit margins.

34 The Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, there are no instance of audit trail feature being tampered with. Additionally, the audit trail of prior year has been preserved by the Company as per the statutory requirements for record retention.

35 Amounts appearing as zero "0" in financial are below the rounding off norm adopted by the Company. Previous year's figures have been regrouped/reclassified, wherever necessary to confirm current year's classification. Such reclassification did not have any material impact on the current year financial statements.

As per our report of even date attached  
For **S.R. Batliboi & Co. LLP**  
Chartered Accountants  
ICAI Firm registration number : 301003E/ E300005

For and on behalf of the Board of Directors of  
**Samvardhana Motherson Hamakyorex Engineered Logistics Limited**

per **Nikhil Gupta**  
Partner  
Membership No. 517577

**Rajesh Goel**  
Director (DIN. 06929756)

**Arjun Kochhar**  
Director (DIN. 07127337)

**Nitin Sharma**  
COO and Manager

**Gaurav Pahwa**  
Chief Financial Officer

**Divya Rastogi**  
Company Secretary (Membership No. ACS23122)  
Date: May 06, 2026  
Place: Noida, Uttar Pradesh

Date: May 06, 2026  
Place: Gurugram, Haryana